

SCHEDULE A

Farm Land Objective

To encourage the use (and continued use) of land for agricultural purposes, and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land which is 'farm land' within the meaning of section 2(1) of the *Valuation of Land Act 1960*.

Use and Level of Differential Rate

This particular differential rate will be used to support farming in the Green Wedge by providing a discount for Farm Rate properties.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020-2021 Financial Year.

Commercial/Industrial Land Objective

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to yield income and the demands such land makes on Council's infrastructure. Those functions include the –

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land which is used primarily for commercial or industrial purposes.

Use and Level of Differential Rate:

This particular differential rate will be used to provide greater equity among ratepayers by recognizing the tax deductible status of rates for commercial and industrial ratepayers which is not applicable to residents.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any relevant use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2020-2021 Financial Year.

Vacant Land – Residential and Specified Low Density Residential Zones Objective

To encourage the development of existing vacant land within General Residential / Residential Growth / Neighbourhood Residential zones and Specified LDRZ, and to reduce development pressure elsewhere within the Green Wedge; and

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any land in a General Residential / Residential Growth / Neighbourhood Residential zone, and LDRZ to which DP04 applies, on which no habitable dwelling exists. Lots greater than 8,000 square metres in the Plenty LDRZ are excluded.

Use and Level of Differential Rate

This particular differential rate will be used to promote the development of housing on vacant sites in General Residential / Residential Growth / Neighbourhood Residential zones and LDRZ by providing an incentive for development by charging a double rate on vacant sites.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

N/A

Other Land Objective

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the cost of carrying out of such functions. These functions include the:

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land which is not Farm Land, Commercial/Industrial Land, or Vacant Land – Residential and Specified LDRZ Zones.

Use and Level of Differential Rate

This particular rate will be used as the default rate that is applicable to the majority of the properties within this municipality.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

N/A

Budget

2020-2021



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Budget influences

Financial sustainability is a key challenge for all governments, both in the short and long term. This involves the management of short-term budget influences within the context of longer-term challenges.

Council manages its finances through an annual Budget, which identifies the expected revenue and expenditure for each year. The Budget is the means by which Council makes a formal commitment of resources to provide funding for services and projects.

A long-term perspective is provided by the Strategic Resource Plan (SRP), which forms part of the Council Plan. This provides a 10 year forecast of revenues and expenditures based on a series of assumptions. It identifies the resources necessary to implement the Council Plan over coming years.

Nillumbik Shire in context

Nillumbik is an outer-metropolitan municipality located on the urban fringe of Melbourne. While small by metropolitan standards, Nillumbik is a medium-sized municipality in comparison to all Victorian councils.

Nillumbik comprises 432 square kilometres. It contains a relatively small urban area, where land use is predominantly residential. Ninety percent of the shire is rural land located outside the Urban Growth Boundary, where land is used mainly for farming, conservation or rural residential purposes. Commercial and industrial land activity in the shire is very limited. Major activity centres at Eltham and Diamond Creek provide mainly retail services to local markets. Housing is mainly detached dwellings with relatively high numbers of residents per household. Providing a consistent level of service to communities in the rural parts of Nillumbik involves additional cost to Council.

Council owns infrastructure assets with a valuation of more than \$937 million. Apart from land, these assets comprise more than \$37 million in buildings and around \$455 million in other infrastructure such as roads, bridges, drains and footpaths. Council's assets depreciate at over \$11 million per annum. Funding the annual cost for renewal of these existing assets is an important responsibility for Council, in addition to meeting community demand for new or improved assets.

Introduction

The 2020-21 Budget has been prepared in conjunction with the Council Plan and Strategic Resource Plan.

There is a zero rate increase applied to rates for 2020-21.

The only exception to this will be a small number of properties which have been modified over the past year (through subdivision, etc.) resulting in a supplementary valuation.

Council proposes an increase of 7.88 percent to the domestic waste service standard charge for the 2020-21 financial year. This is being driven by a significant increase in disposal costs in recycling and general waste, the responsibility Council has to rehabilitate former landfill sites at Plenty and Kangaroo Ground and a decrease in gate fee income at the Recycling and Recovery Centre. The increase is being offset by savings from the contract provider. (The increase imposed on Council to deliver the service is being offset by savings of 15.57% under the new contract arrangement.)

The Budget forecasts an operating surplus of \$16.4 million on an accrual accounting basis, of which 96 percent is tied to specific funding generated by grants for capital projects.

An extensive capital works program of \$32.87 million is proposed for 2020-21 including \$15.77 million in grant-funded works.

Key projects include:

- Redevelopment of the Diamond Valley Sports and Fitness Centre \$8.0 million
- Diamond Creek Trail extension \$5.9 million
- Former Plenty landfill site rehabilitation works \$3.6 million
- Road and carpark renewal \$1.48 million
- Eltham Sports Multi-Use Community Facility (floodlights and tennis courts) \$1.414 million
- Hurstbridge Outdoor Netball \$600,000
- Diamond Valley Library Redevelopment \$580,000
- Greensborough Hockey Club pavilion redevelopment \$540,000

Financial Snapshot

Key Statistics	2019-20 Forecast \$'000	2020-21 Budget \$'000
Total operating income	110,766	107,762
Total operating expenditure	103,594	91,326
Comprehensive operating surplus	7,172	16,436
Capital works program	50,294	32,874
Funding the capital works program		
Council cash	29,317	15,259
Borrowings	-	1,153
Grants	15,317	15,769
Reimbursements	430	-
Contributions	5,230	693

Budgeted expenditure by strategic objective	Budget \$'000	% of Budget
Engaged connected communities	11,111	13.72
Active and creative people	14,259	17.61
Safe and healthy environments	37,968	46.89
A prosperous economy	911	1.13
Responsible leadership	16,719	20.65

Strategic Resource Plan

Budget preparation has been informed by the Strategic Resource Plan, which identifies the resources required to implement the Council Plan. A copy of the Strategic Resource Plan is attached to this Budget, along with forecasts of Council's projected performance against the Victorian Auditor-General's measures of financial sustainability.

The strategic resource plan has been prepared on the basis of a zero percent rate increase in 2020-2021, 2.00 percent in 2021-22, followed by increases each year of 2.25 percent in each of the following years.

The Strategic Resource Plan forecasts that Council will achieve an operating surplus each year on an accrual accounting basis.

The Strategic Resource Plan also forecasts a substantial capital works program of \$105 million over the next five years. This is proposed to be funded from a combination of grants, contributions and operating revenue.

The Strategic Resource Plan is based on a series of assumptions which include:

- No real-terms growth in service capacity.
- No changes to costs for planned major capital projects and no addition of new projects.
- No further cost shifting by State and Commonwealth Governments.

The Strategic Resource Plan will continue to be reviewed on an annual basis to address any issues arising from changes to the underlying assumptions.

Process

The draft Budget is exhibited for public consultation from 26 March 2020 to 26 April 2020. Members of the community are able to view the draft Budget on Council's website and at Council's offices. Written submissions can be made until 26 April 2020 and will be considered by Council in May, prior to finalisation and adoption of the Budget. Submissions can be made via Council's website or lodged in person at Council offices.

Budget processes

Under the *Local Government Act 1989 (the Act)*, Council is required to prepare and adopt an annual budget for each financial year. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2014 (the Regulations) which support the Act.

The 2020-21 Budget is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The Budget includes financial statements being a:

- Comprehensive Income Statement;
- Balance Sheet;
- Statement of Changes in Equity;
- Statement of Cash Flows; and;
- Statement of Capital Works.

These statements have been prepared for the year ending 30 June 2021 and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards and the Local Government Model Accounts. The Budget includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.

A proposed budget is prepared in accordance with the Act and submitted to Council in March for approval in principle. Council is then required to give public notice that it intends to adopt the Budget.

Twenty eight days notice is given for the intention to adopt the proposed budget and make the Budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the Budget and any submission must be considered before adoption of the Budget by Council.

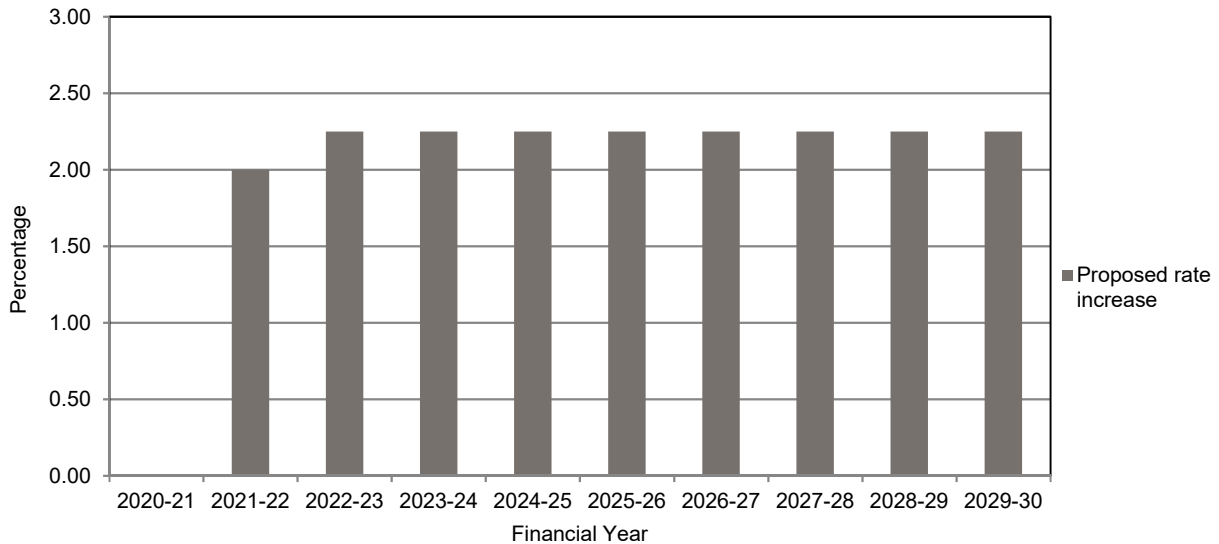
The final step is for Council to adopt the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted by 31 August and a copy submitted to the Minister within 28 days after adoption. The key dates for the Budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	December 2019 - February 2020
2. Officers prepare draft operating and capital budgets	December 2019 - February 2020
3. Council considers draft budgets at briefings of Councillors	February 2020 - March 2020
4. Proposed budget submitted to Council for approval	24 March 2020
5. Public notice advising intention to adopt Budget	26 March 2020
6. Community engagement process undertaken	26 March 2020 - 26 April 2020
7. Submissions period closes (28 days)	26 April 2020
8. Submissions considered by Future Nillumbik Committee	12 May 2020
9. Budget submissions presented to Council	26 May 2020
10. Budget presented to Council for adoption	26 May 2020
11. Copy of adopted Budget submitted to the Minister	26 May 2020

Budget Trends and Summary

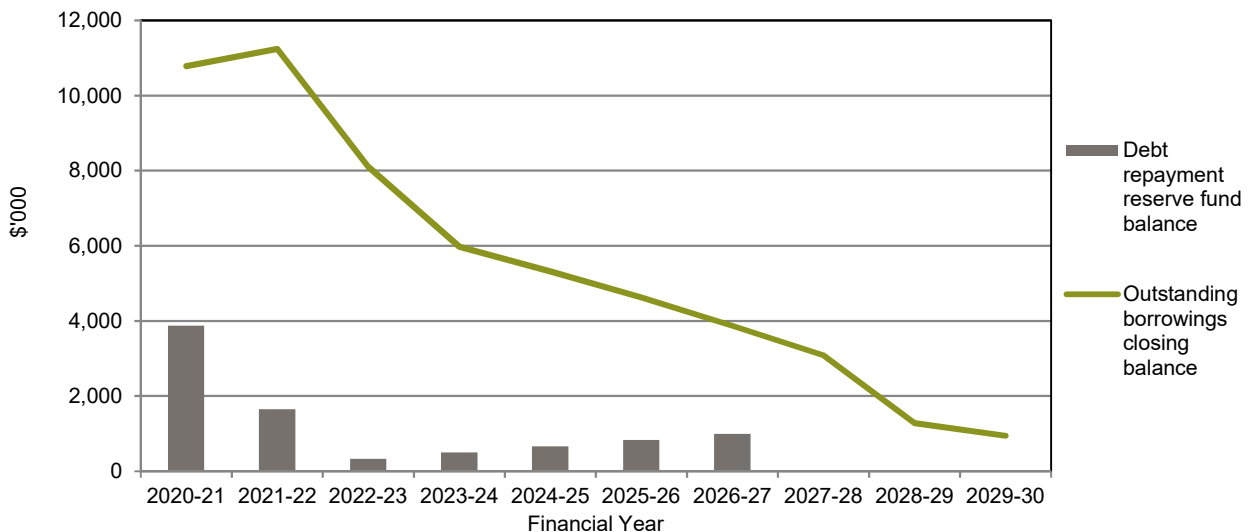
Council has prepared the Budget for the 2020-21 financial year which seeks to balance the demand for services and infrastructure. Key budget trends and outcomes information is provided below.

Rate trends



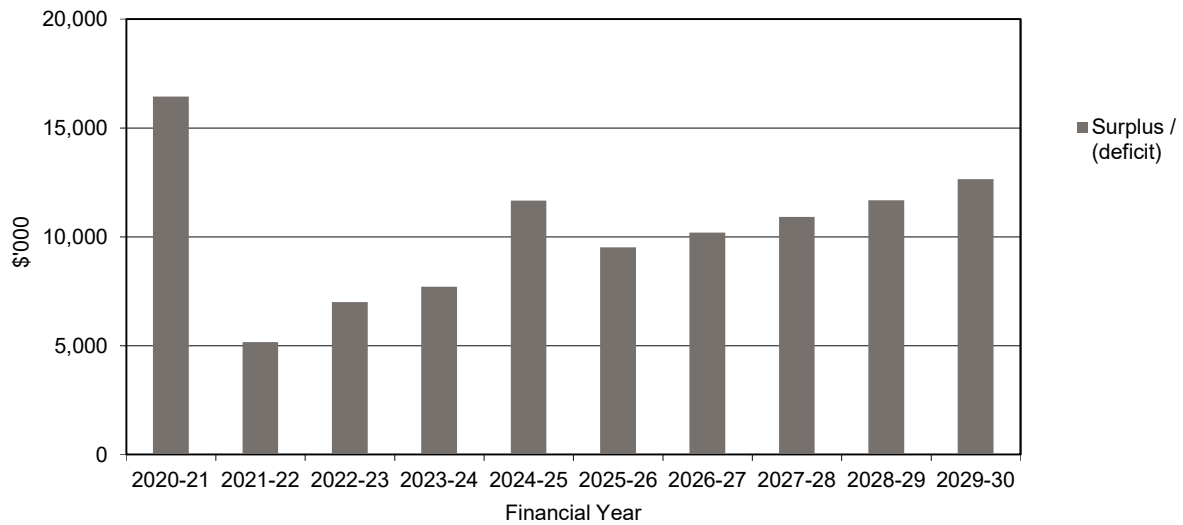
The graph above outlines Council's budgeted rate increase for 2020-21 and proposed increases in future years. For 2020-21, rates and charges will have no increase. It has been assumed that the rate cap in will be 2.00 percent in 2021-22, then 2.25 percent in later years.

Borrowing trends and outcomes



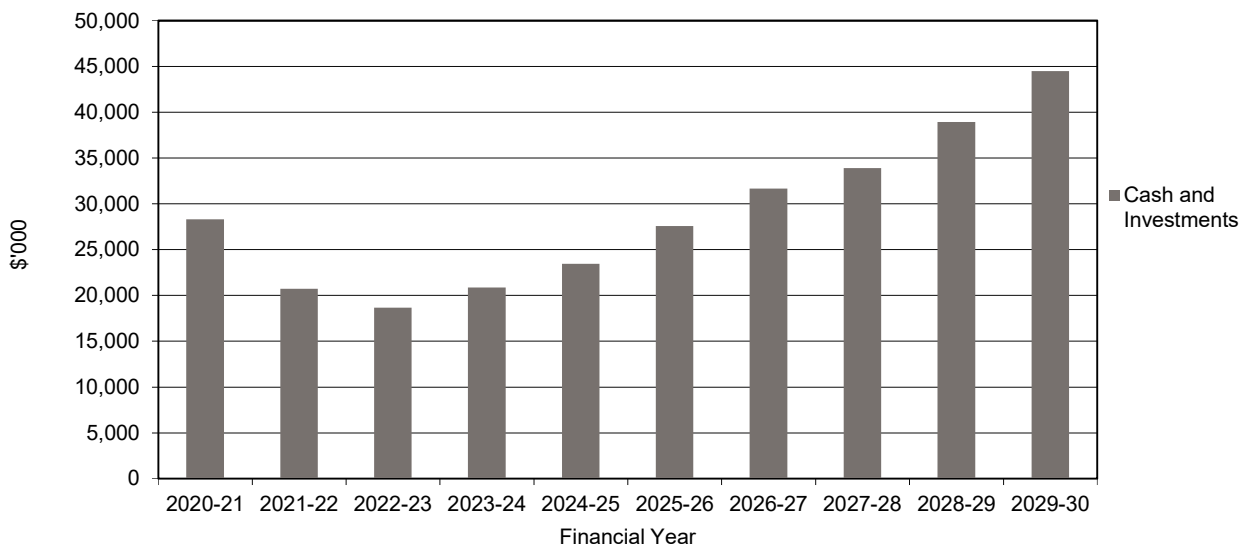
Council is anticipating to take out \$1.153 million in new borrowings in 2020-21 for a number of significant capital projects; Diamond Creek trail extension \$303,000, Hurstbridge Outdoor Netball \$350,000 and Greensborough Hockey Club pavilion redevelopment \$500,000. The graph above outlines Council's existing loan borrowings with the declining trend reflective of current repayment schedules. Borrowings remain within the Auditor-General's low risk range.

Operating result



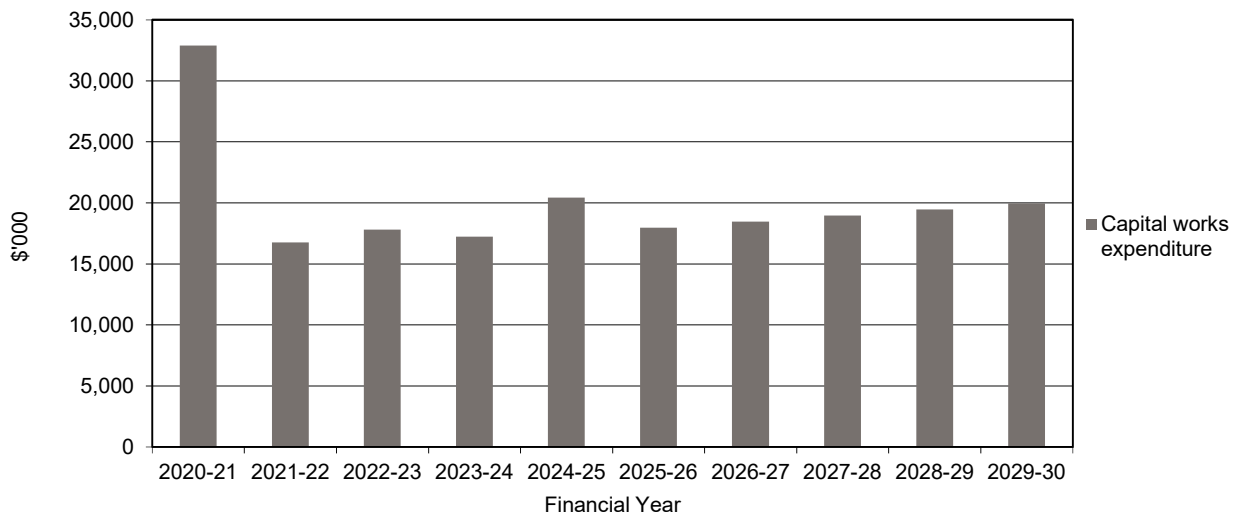
The expected operating result for the 2020-21 year is a surplus of \$16.436 million. The above graph projects surpluses to be achieved over the projected 10 years providing capacity for capital investment and debt reduction. The fluctuations are driven by the anticipated receipt of one-off capital grant funding, if these items are excluded Council will continue to project a surplus position.

Cash and investments



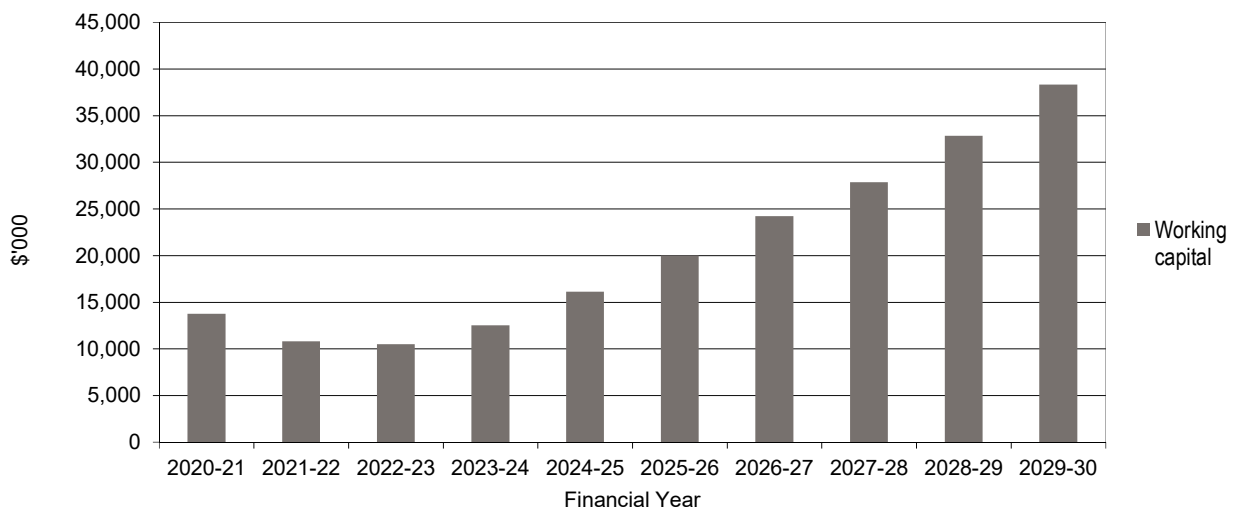
Cash and investments shown in the above graph are illustrating a strong cash position for Council as at 30 June each year through which Council is able to meet operating obligations. The balances of cash held are represented by amounts held for specific purposes including developer contributions and statutory obligations such as landfill rehabilitation.

Capital works



The capital works program for 2020-21 will be \$32.874 million, of which \$15.259 million will be funded by Council cash, \$16.462 million from grants and contributions and \$1.153 million by borrowings. The capital expenditure program has been set and prioritised based on Council's assessment of the need for key projects. The 2020-21 program includes a number of projects as detailed in Section 4.5 of this document.

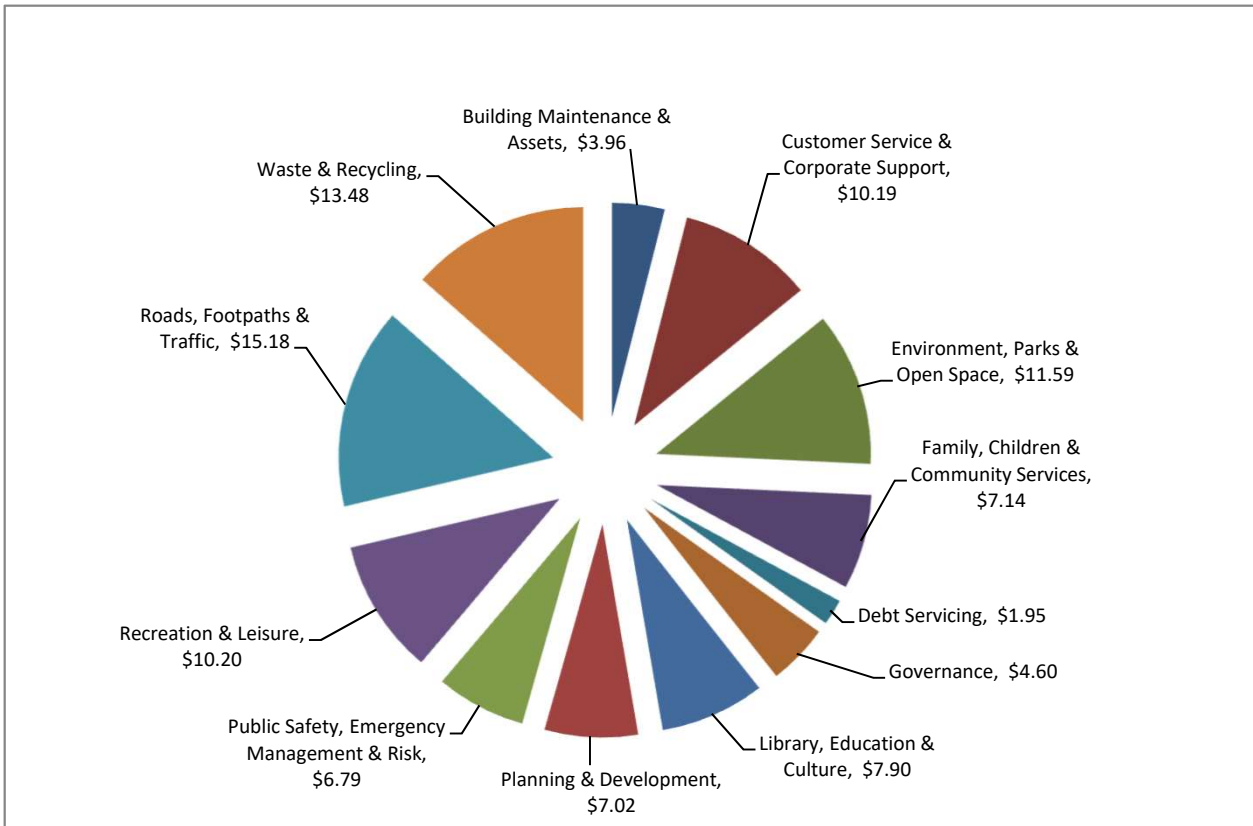
Working capital



The financial position is expected to improve over the projected ten years. This trend is reinforced with a strong result achieved through the working capital measure. This measure shows Council has the ability to meet short term liabilities with its current assets.

Council expenditure allocation

The chart below provides an indication of how Council allocates its expenditure across the main services to be delivered. It shows how much is allocated to each service area for every \$100.00 of rates that Council collects.

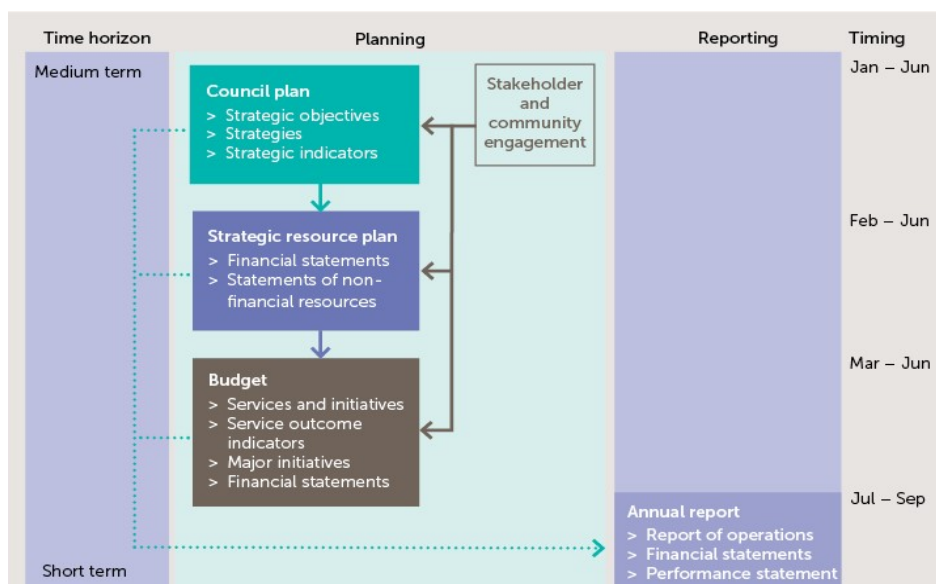


1. Link to the Council Plan

This section describes how the annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan (SRP) is prepared in conjunction with the Council Plan. The SRP is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the SRP, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to Local Government in Victoria.



Source: Department of Environment, Land, Water and Planning

The Council Plan includes strategic objectives, strategies, indicators and a SRP which can be defined as follows:

- Strategic objectives – the outcomes Council wants to achieve within its four-year term
- Strategies – how Council will achieve each objective
- Indicators – how progress towards the objectives will be evaluated
- SRP – a four year budget outlining how the strategies will be financed and resourced

Each year, Council will produce an Annual Action Plan identifying how Council will work towards achieving the objectives in the Council Plan. Council prioritise major projects, capital works, service improvements as well as actions in response to Council strategies to be set out in the Annual Action Plan.

Progress against the Annual Action Plan will be detailed in Council's Annual Report, with major projects and service highlights reported to Council in a quarterly progress report.

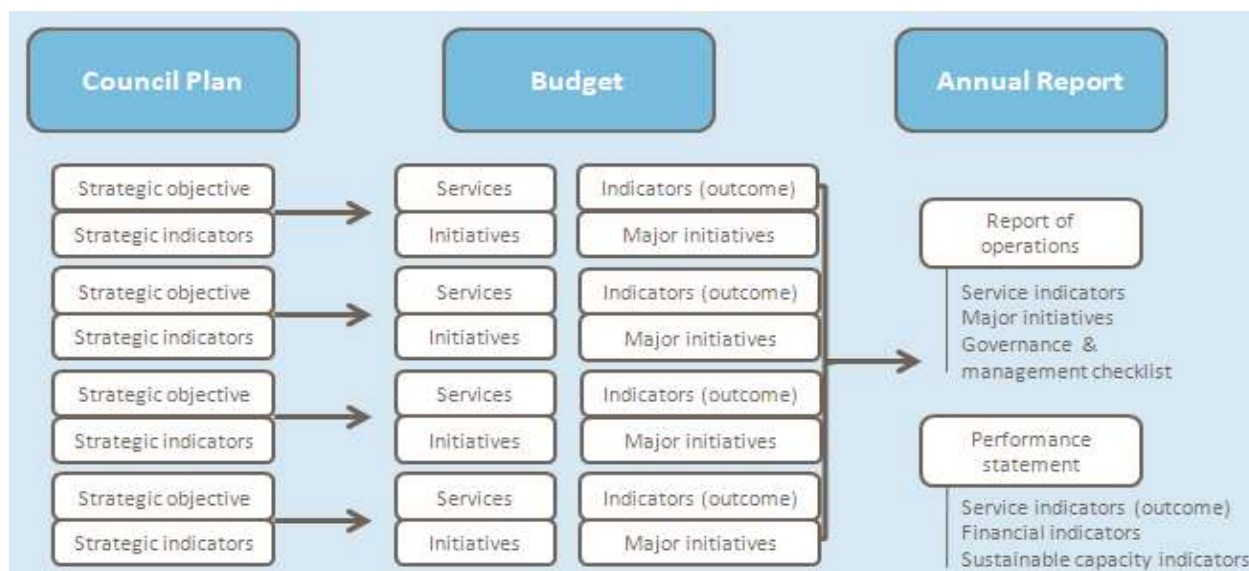
1.2 Strategic objectives

The Council delivers activities and initiatives under 30 major service categories as listed in the following pages. Each contributes to the achievement of one of the five strategic objectives as set out in the Council Plan for 2017-21. The following table lists the five strategic objectives as described in the Council Plan.

Strategic Objective	Description
1. Engaged, connected communities	A place where communities and ideas thrive, underpinned by trust, confidence and continuous learning.
2. Active and creative people	Active lifestyles and artistic expression are fostered through participation and innovation.
3. Safe and healthy environments	Healthy and safe communities enjoy living in our iconic environment.
4. A prosperous economy	A strong local economy supports business growth, jobs and community wealth.
5. Responsible leadership	Collaborative and consultative leadership builds trust and makes the best use of available resources to the benefit of all in the pursuit of excellence.

2. Services, initiatives and service performance indicators

This section provides a description of the services and major initiatives to be funded in the Budget (excluding capital works) for the 2020-21 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also describes a number of service performance indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Engaged connected communities

A place where communities and ideas thrive, underpinned by trust, confidence and continuous learning.

Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Aged and Disability Services	Disability services	942 *
	Aged services assessment	<u>549</u> *
	Home care	393
	Home maintenance	
	Senior citizens centres	
	Delivered meals	
Children, Family and Youth Services	Pre-school centres and registration	1,019
	Child-care centres	<u>392</u>
	Occasional child-care	627
	Playgroups	
	Youth services	

* The reduction in budget amounts are a result of the Commonwealth Government aged care reforms

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Community Development and Inclusion	Community centres and halls Volunteer programs Community transport Community development Community grants Community health planning Community festivals and events Inclusion of people with a disability	2,098 <u>164</u> 1,934
Libraries and Community Education	Libraries Living and learning centres Edendale community environment farm	5,706 <u>1,482</u> 4,224
Maternal and Child Health	Maternal and child health	1,346 <u>381</u> 965

Major Initiatives

- 1) Implementation of the Health & Wellbeing Plan
- 2) Implementation of the Ageing Well Action Plan
- 3) Implementation of the Disability Action Plan
- 4) Develop and implement the Reconciliation Statement of Commitment
- 5) Implementation of the Early Years Infrastructure Plan
- 6) Facilitation and oversight of Youth Council

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2018-19 Actual
Maternal and Child Health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x 100	79.82%
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children who are enrolled in the MCH service] x 100	69.44%
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x 100	30.17%

2.2 Strategic Objective 2: Active and creative people

Active lifestyles and artistic expression are fostered through participation and innovation.

Services

Service Area	Description of services provided	Expenditure	
		Revenue	Net Cost
		(\$'000)	
Arts and Cultural Services	Art in public places and civic collection; Arts and cultural programs	952	<u>12</u>
		940	
Leisure Facilities and Services	Leisure and recreation facilities and services including: Swimming pools Indoor sports stadiums Outdoor sporting facilities Sporting clubs tenancy and support Recreation trails Golf course Playgrounds Recreation and open space planning	13,307	<u>12,164</u>
		1,143	

Major Initiatives

- 1) Implementation of the Arts & Cultural Development Plan

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2018-19 Actual
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population	2.21

2.3 Strategic Objective 3: Safe and healthy environments

Healthy and safe communities enjoy living in our iconic environment.

Services

Service Area	Description of services provided	Expenditure	
		Revenue	Net Cost
		(\$'000)	
Animal Management	Animal regulation and pound	794	<u>1,017</u>
		(223)	
Building Regulation	Building permits, safety and regulation	1,076	<u>509</u>
		567	

Emergency Management	Bushfire mitigation planning regulation and works	1,180
	Emergency management planning	<u>-</u>
	Relief and recovery preparedness	1,180
	Disaster resilience programs	
Environment and Conservation	Environmental planning and policy	1,129
	Water quality and conservation	<u>5</u>
	Biodiversity protection	1,124
	Land management advice	
	Landcare support	
	Weed and pest control	
	Environmental education and events	
	Sustainable design advice and energy efficiency programs	
Food Safety, Public Health and Immunisation	Food safety and health premises regulation	901
	Public health protection and education	<u>275</u>
	Immunisation services	626
	Noise regulation	
Infrastructure Design, Construction and Transport	Design for capital works projects including:	3,219
	roads	<u>1,417</u>
	bridges	1,802
	drainage	
	landscapes	
	traffic treatments	
	Co-ordination of capital works procurement and construction	
	Engineering assessment of planning applications and approval of subdivision works	
	Traffic control and road safety	
	Advocacy on public transport and main roads	
Street lighting		
Parking and Local Laws	Car parking regulation	745
	Amenity protection	<u>536</u>
	Local Law permits	209
Parks and Reserves Maintenance	Maintenance of:	6,618
	parks	<u>37</u>
	sportsgrounds	6,581
	conservation reserves	
	street trees	
public spaces		
Roadside vegetation management		
Planning Enforcement	Enforcement of planning scheme and permit conditions	286
		<u>10</u>
		276
Property, Fleet and Asset Management	Infrastructure asset management and planning	2,656
	Building maintenance and fencing	<u>797</u>
	Property management	1,859
	Fleet management	

Recycling and Waste Services	Collection of household waste Hard waste collection Recycling Green waste Transfer station Waste education Landfill rehabilitation	9,449 <u>522</u> 8,927
Road and Drainage Maintenance	Maintenance of: local roads road bridges pedestrian bridges footpaths trails drains bus shelters	5,165 <u>8</u> 5,157
School Crossings	School crossings	757 <u>270</u> 487
Statutory Planning	Planning applications Subdivision applications	2,895 <u>675</u> 2,220
Strategic Planning	Land use planning and policy Planning scheme management Activity centre planning Heritage protection	1,098 <u>-</u> 1,098

Major Initiatives

- 1) Green Wedge Implementation
- 2) Wattle Glen township plan
- 3) Planning scheme amendment - heritage overlay
- 4) Municipal planning statement review
- 5) Digital transformation of online and assessment of planning applications
- 6) Implement actions from the Bushfire Mitigation Strategy

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2018-19 Actual
Animal management	Health and safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	Number of successful animal management prosecutions / Total number of animal management prosecutions] x 100	1.00

Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100	94.12%
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100	59.06%
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	61.54%
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	65.00

2.4 Strategic Objective 4: A prosperous economy

A strong local economy that supports business growth, jobs and community wealth.

Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Tourism and Business Support	Tourism funding and support	911
	Local community and farmers' markets	<u>279</u>
	Local business networks, training and seminars	632

Major Initiatives

- 1) Future of agriculture in Nillumbik aligned with the implementation of the Green Wedge Management Plan

2.5 Strategic Objective 5: Responsible leadership

Collaborative and consultative leadership that builds trust and makes the best use of available resources to the benefit of all in the pursuit of excellence.

Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Communications	Website	1,153
	Electronic and print communication	-
	Community consultation and engagement	1,153
	Media liaison	
Customer Service	Reception	778
	Call centre	-
		778
Finance	Finance and procurement	3,655
	Rates and property valuations	<u>3,199</u>
	Audit	456
Governance	Council and Committee meetings	3,240
	Civic functions and citizenship ceremonies	<u>80</u>
	Australia Day awards	3,160
	Councillor elections (VEC regulations)	
	Statutory governance requirements	
	Mayor and Councillor resources and support services	
	Local government sector and regional advocacy	
	Records management	
Information and Technology	Information technology	3,431
	On-line services	-
	Telecommunications	3,431
Human Resources	Recruitment and selection	2,641
	Staff learning and development	<u>198</u>
	Employee and industrial relations	2,443
	Health and well-being	
Transformation and Performance	Organisational performance and improvement; 'Occupational	1,820
	Health and Safety; Risk management and insurance	<u>40</u>
		1,780

Major Initiatives

- 1) Implement digital technology to improve customer experience and staff productivity
- 2) Continuing implementation of a digital transformation plan
- 3) Customer Experience Benchmarking survey
- 4) Customer Experience Training

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2018-19 Actual
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interests of the community	64.50

2.6 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the *Local Government Act 1989* and included in the 2019-20 Annual Report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General Office (VAGO) who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.7 Reconciliation with budgeted operating result

	Net Cost \$'000	Expenditure \$'000	Revenue \$'000
Engaged connected communities	8,143	11,111	2,968
Active and creative people	2,083	14,259	12,176
Safe and healthy environments	31,899	37,968	6,069
A prosperous economy	632	911	279
Responsible leadership	13,202	16,719	3,517
Total services and initiatives	55,959	80,968	25,009

Add

Depreciation	11,727
Amortisation - right of use assets	496
Written down value of assets sold	391

Subtract

Debt redemption	691
Transfer to and from reserves	717

Deficit before funding sources **67,165**

Funding sources added back:

Net rates and charges	66,749
Capital funding sources	16,853

Operating (surplus)/deficit for the year **(16,437)**

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014*.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Investment Reserves
- Statement of Human Resources

Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of *AASB 16 Leases*, *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not-for-Profit Entities*, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors

Comprehensive Income Statement
For the five years ending 30 June 2025

	Notes	Forecast	Budget	Strategic Resource Plan			
		Budget	2020-21	Projections			
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income							
Rates and charges	4.1.1	66,519	67,537	69,396	71,356	73,362	75,435
Statutory fees and fines	4.1.2	1,712	1,723	1,680	1,722	1,765	1,809
User fees	4.1.3	13,204	15,531	15,907	16,301	16,682	17,186
Grants - operating	4.1.4	5,441	5,031	5,144	5,272	5,404	5,539
Grants - capital	4.1.4	15,317	15,769	3,205	4,209	4,005	5,830
Contributions - monetary	4.1.5	6,880	811	161	164	167	1,525
Contributions - non-monetary	4.1.5	-	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	-	-	-	-	-
Fair value adjustments for investment property		-	-	-	-	-	-
Share of net profits/(losses) of associated and joint ventures		-	-	-	-	-	-
Other income	4.1.6	1,693	1,360	1,385	1,412	1,439	1,467
Total income		110,766	107,762	96,878	100,436	102,824	108,791
Expenses							
Employee costs	4.1.7	34,835	36,890	36,782	37,515	38,264	39,192
Materials and services	4.1.8	48,612	36,091	36,492	37,387	38,304	39,244
Depreciation and amortisation	4.1.9	11,654	11,727	12,092	12,213	12,228	12,275
Bad and doubtful debts		-	-	-	-	-	-
Amortisation - right of use assets	4.1.10	588	496	195	137	52	52
Borrowing costs		687	587	512	411	363	317
Finance costs - leases		66	43	23	14	8	6
Other expenses	4.1.11	7,152	5,492	5,616	5,756	5,900	6,047
Total expenses		103,594	91,326	91,712	93,433	95,119	97,133
Surplus / (deficit) for the year		7,172	16,436	5,166	7,003	7,705	11,658
Other comprehensive income							
Items that will not be reclassified to surplus or deficit in future periods							
Net asset revaluation increment / (decrement)		-	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods							
		-	-	-	-	-	-
Total comprehensive result		7,172	16,436	5,166	7,003	7,705	11,658

Comprehensive Income Statement Forward Estimates

For the five years ending 30 June 2030

Forward Estimates

	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	77,556	79,748	81,992	84,309	86,683
Statutory fees and fines	1,854	1,900	1,948	1,997	2,047
User fees	17,685	18,036	18,476	18,927	19,400
Grants - operating	5,678	5,820	5,965	6,114	6,267
Grants - capital	4,205	4,205	4,205	4,205	4,205
Contributions - monetary	174	177	181	184	188
Contributions - non-monetary	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	-	-	-	-	-
Fair value adjustments for investment property	-	-	-	-	-
Share of net profits/(losses) of associated and joint ventures	-	-	-	-	-
Other income	1,496	1,525	1,555	1,586	1,617
Total income	108,648	111,411	114,322	117,322	120,407
Expenses					
Employee costs	40,142	41,115	42,111	43,130	43,990
Materials and services	40,208	41,196	42,208	43,246	44,309
Bad and doubtful debts	-	-	-	-	-
Depreciation and amortisation	12,290	12,352	12,435	12,521	12,572
Amortisation - right of use assets	35	-	-	-	-
Borrowing costs	265	208	153	78	54
Finance costs - leases	4	2	-	-	-
Other expenses	6,199	6,354	6,512	6,675	6,842
Total expenses	99,143	101,227	103,419	105,650	107,767
Surplus (deficit) for the year	9,505	10,184	10,903	11,672	12,640
Other comprehensive income					
Items that will not be reclassified to surplus or deficit in future periods					
Net asset revaluation increment/(decrement)	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods	-	-	-	-	-
Total comprehensive result	9,505	10,184	10,903	11,672	12,640

Balance Sheet

For the five years ending 30 June 2025

	Notes	Forecast	Budget	Strategic Resource Plan			
		Budget		Projections			
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets							
Cash and cash equivalents		37,258	28,301	20,726	18,652	20,849	23,429
Trade and other receivables		6,647	6,467	5,809	6,025	6,168	6,520
Other financial assets		250	250	250	250	250	250
Non-current assets classified as held for sale		-	-	-	-	-	-
Other assets		27	28	28	28	28	29
Total current assets	4.2.1	44,182	35,046	26,813	24,955	27,295	30,228
Non-current assets							
Trade and other receivables		884	708	566	453	361	291
Other financial assets		5	5	5	5	5	5
Investments in associates and joint arrangement and subsidiaries		1,330	1,330	1,330	1,330	1,330	1,330
Property, infrastructure, plant & equipment		969,745	989,580	993,516	998,493	1,002,843	1,010,656
Right-of-use assets	4.2.4	966	470	276	139	87	35
Investment property		-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-
Total non-current assets	4.2.1	972,930	992,093	995,693	1,000,420	1,004,626	1,012,317
Total assets		1,017,112	1,027,139	1,022,506	1,025,375	1,031,921	1,042,545
Current liabilities							
Trade and other payables		5,919	4,832	4,871	4,986	5,101	5,225
Trust funds and deposits		2,050	2,050	2,050	2,050	2,050	2,050
Provisions		5,434	8,119	5,605	5,491	5,731	4,872
Interest-bearing liabilities	4.2.3	2,171	5,764	3,290	1,805	1,853	1,906
Lease liabilities	4.2.4	612	518	208	147	55	55
Total current liabilities	4.2.2	16,186	21,283	16,024	14,479	14,790	14,108
Non-current liabilities							
Provisions		18,726	15,133	14,140	13,348	12,405	12,413
Interest-bearing liabilities	4.2.3	8,607	5,476	4,819	4,168	3,468	2,716
Lease liabilities	4.2.4	1,019	501	292	145	91	36
Total non-current liabilities	4.2.2	28,352	21,110	19,251	17,661	15,964	15,165
Total liabilities		44,538	42,393	35,275	32,140	30,754	29,273
Net assets		972,574	984,746	987,231	993,235	1,001,167	1,013,272
Equity							
Accumulated surplus		404,272	420,708	425,873	432,879	440,583	452,240
Reserves		568,302	564,038	561,358	560,356	560,584	561,032
Total equity		972,574	984,746	987,231	993,235	1,001,167	1,013,272

Balance Sheet Forward Estimates

For the five years ending 30 June 2030

Forward Estimates

	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets					
Cash and cash equivalents	27,557	31,657	33,884	38,921	44,495
Trade and other receivables	6,514	6,679	6,854	7,030	7,217
Other financial assets	250	250	250	250	250
Non-current assets classified as held for sale	-	-	-	-	-
Other assets	29	29	30	30	30
Total current assets	34,350	38,615	41,018	46,231	51,992
Non-current assets					
Trade and other receivables	232	185	149	119	95
Other financial assets	5	5	5	5	5
Investments in associates and joint arrangement and subsidiaries	1,330	1,330	1,330	1,330	1,330
Property, infrastructure, plant & equipment	1,016,001	1,021,826	1,028,091	1,034,767	1,041,833
Right-of-use assets	-	-	-	-	-
Investment property	-	-	-	-	-
Intangible assets	-	-	-	-	-
Total non-current assets	1,017,568	1,023,346	1,029,575	1,036,221	1,043,263
Total assets	1,051,918	1,061,961	1,070,593	1,082,452	1,095,255
Current liabilities					
Trade and other payables	5,354	5,485	5,620	5,757	5,891
Trust funds and deposits	2,050	2,050	2,050	2,050	2,050
Provisions	4,964	5,058	5,155	5,252	5,352
Interest-bearing liabilities	1,938	1,805	337	361	386
Lease liabilities	36	-	-	-	-
Total current liabilities	14,342	14,398	13,162	13,420	13,679
Non-current liabilities					
Provisions	12,421	12,429	12,437	12,445	12,454
Interest-bearing loans and borrowings	1,931	1,279	942	581	194
Lease liabilities	-	-	-	-	-
Total non-current liabilities	14,352	13,708	13,379	13,026	12,648
Total liabilities	28,694	28,106	26,541	26,446	26,327
Net assets	1,023,224	1,033,855	1,044,052	1,056,006	1,068,928
Equity					
Accumulated surplus	461,744	471,930	482,831	494,504	507,143
Reserves	561,480	561,925	561,221	561,502	561,785
Total equity	1,023,224	1,033,855	1,044,052	1,056,006	1,068,928

Statement of Changes in Equity

For the five years ending 30 June 2025

* Balances at the end of the financial year may be subject to rounding differences.

	Notes	Total \$'000	Accum Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020 Forecast Actual					
Balance at beginning of the financial year		965,402	397,100	528,235	40,067
Impact of adoption of new accounting standards		-	-	-	-
Surplus / (deficit) for the year		7,172	7,172	-	-
Net asset revaluation increment / (decrement)		18,956	-	18,956	-
Transfer to other reserves		8,838	-	-	8,838
Transfer from other reserves		(27,794)	-	-	(27,794)
Balance at end of the financial year		972,574	404,272	547,191	21,111
2021					
Balance at beginning of the financial year		972,574	404,272	547,191	21,111
Surplus / (deficit) for the year		16,436	16,436	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves	4.3.1	1,752	-	-	1,752
Transfer from other reserves	4.3.1	(6,016)	-	-	(6,016)
Balance at end of the financial year	4.3.2	984,746	420,708	547,191	16,847
2022					
Balance at beginning of the financial year		984,746	420,708	547,191	16,847
Surplus / (deficit) for the year		5,166	5,166	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,775	-	-	2,775
Transfer from other reserves		(5,456)	-	-	(5,456)
Balance at end of the financial year		987,231	425,874	547,191	14,166
2023					
Balance at beginning of the financial year		987,231	425,874	547,191	14,166
Surplus / (deficit) for the year		7,003	7,003	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,134	-	-	2,134
Transfer from other reserves		(3,133)	-	-	(3,133)
Balance at end of the financial year		993,235	432,877	547,191	13,167
2024					
Balance at beginning of the financial year		993,235	432,877	547,191	13,167
Surplus / (deficit) for the year		7,705	7,705	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		754	-	-	754
Transfer from other reserves		(527)	-	-	(527)
Balance at end of the financial year		1,001,167	440,582	547,191	13,394
2025					
Balance at beginning of the financial year		1,001,167	440,582	547,191	13,394
Surplus / (deficit) for the year		11,658	11,658	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		754	-	-	754
Transfer from other reserves		(307)	-	-	(307)
Balance at end of the financial year		1,013,272	452,240	547,191	13,841

Statement of Changes in Equity Forward Estimates

For the five years ending 30 June 2030

* Balances at the end of the financial year may be subject to rounding differences.

	Total \$'000	Accum Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2026				
Balance at beginning of the financial year	1,013,272	452,240	547,191	13,841
Surplus / (deficit) for the year	9,505	9,505	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	754	-	-	754
Transfer from other reserves	(307)	-	-	(307)
Balance at end of the financial year	1,023,224	461,745	547,191	14,288
2027				
Balance at beginning of the financial year	1,023,224	461,745	547,191	14,288
Surplus / (deficit) for the year	10,184	10,184	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	754	-	-	754
Transfer from other reserves	(307)	-	-	(307)
Balance at end of the financial year	1,033,855	471,929	547,191	14,735
2028				
Balance at beginning of the financial year	1,033,855	471,929	547,191	14,735
Surplus / (deficit) for the year	10,903	10,903	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	754	-	-	754
Transfer from other reserves	(1,460)	-	-	(1,460)
Balance at end of the financial year	1,044,052	482,832	547,191	14,029
2029				
Balance at beginning of the financial year	1,044,052	482,832	547,191	14,029
Surplus / (deficit) for the year	11,672	11,672	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	589	-	-	589
Transfer from other reserves	(307)	-	-	(307)
Balance at end of the financial year	1,056,006	494,504	547,191	14,311
2030				
Balance at beginning of the financial year	1,056,006	494,504	547,191	14,311
Surplus / (deficit) for the year	12,640	12,640	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	589	-	-	589
Transfer from other reserves	(307)	-	-	(307)
Balance at end of the financial year	1,068,928	507,144	547,191	14,593

Statement Cash Flows

For the five years ending 30 June 2025

* Balances at the end of the financial year may be subject to rounding differences.

Notes	Forecast	Budget	Strategic Resource Plan				
	Budget		Projections				
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	
Cash flows from operating activities							
Rates and charges	74,980	67,858	70,060	71,298	73,338	75,221	
Statutory fees and fines	1,875	1,732	1,700	1,711	1,758	1,791	
User fees	13,367	15,540	15,953	16,290	16,675	17,168	
Grants - operating	5,604	5,040	5,177	5,261	5,397	5,521	
Grants - capital	15,480	15,778	3,238	4,198	3,998	5,812	
Contributions - monetary	6,880	811	161	164	167	1,525	
Interest received	815	750	761	773	784	796	
Dividends received	-	-	-	-	-	-	
Trust funds and deposits taken	-	-	-	-	-	-	
Other receipts	878	609	624	639	655	673	
Net GST refund / payment	-	-	-	-	-	-	
Employee costs	(36,773)	(36,799)	(36,688)	(37,420)	(38,167)	(39,093)	
Materials and services	(41,299)	(40,729)	(40,004)	(38,203)	(38,817)	(39,898)	
Trust funds and deposits repaid	-	-	-	-	-	-	
Other payments	(7,151)	(5,492)	(5,616)	(5,755)	(5,900)	(6,046)	
Net cash provided by / (used in) operating activities	4.4.1	34,656	25,098	15,366	18,956	19,888	23,470
Cash flows from investing activities							
Payments for property, infrastructure, plant and equipment	(45,792)	(33,666)	(19,119)	(18,457)	(16,783)	(19,812)	
Proceeds from sale of property, infrastructure, plant and equipment	5,820	391	361	197	262	-	
Payments for investments	-	-	-	-	-	-	
Proceeds from sale of investments	-	-	-	-	-	-	
Loan and advances made	-	-	-	-	-	-	
Payments of loans and advances	-	-	-	-	-	-	
Net cash provided by / (used in) investing activities	4.4.2	(39,972)	(33,275)	(18,758)	(18,260)	(16,521)	(19,812)
Cash flows from financing activities							
Finance costs	(687)	(587)	(512)	(411)	(363)	(317)	
Proceeds from borrowings	-	1,153	-	-	-	-	
Repayment of borrowings	(1,314)	(691)	(3,131)	(2,137)	(651)	(700)	
Interest paid - lease liability	(66)	(43)	(23)	(14)	(8)	(6)	
Repayment of lease liabilities	(612)	(612)	(518)	(208)	(147)	(55)	
Net cash provided by / (used in) financing activities	4.4.3	(2,679)	(780)	(4,184)	(2,770)	(1,169)	(1,078)
Net increase / (decrease) in cash & cash equivalents		(7,995)	(8,957)	(7,576)	(2,074)	2,197	2,580
Cash and cash equivalents at the beginning of the financial year		45,253	37,258	28,301	20,726	18,652	20,849
Cash and cash equivalents at the end of the financial year		37,258	28,301	20,726	18,652	20,849	23,429

Statement of Cash Flows Forward Estimates

For the five years ending 30 June 2030

* Balances at the end of the financial year may be subject to rounding differences.

Forward Estimates

	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)
Cash flows from operating activities					
Rates and charges	77,621	79,661	81,889	84,194	86,558
Statutory fees and fines	1,854	1,892	1,939	1,988	2,038
User fees	17,685	18,028	18,467	18,918	19,391
Grants - operating	5,678	5,812	5,956	6,105	6,258
Grants - capital	4,205	4,197	4,196	4,196	4,196
Contributions - monetary	174	177	181	184	188
Interest received	808	820	832	845	858
Dividends received	-	-	-	-	-
Trust funds and deposits taken	-	-	-	-	-
Other receipts	689	707	723	744	759
Net GST refund / payment	-	-	-	-	-
Employee costs	(40,042)	(41,013)	(42,007)	(43,024)	(43,882)
Materials and services	(39,909)	(40,894)	(43,055)	(43,102)	(44,169)
Trust funds and deposits repaid	-	-	-	-	-
Other payments	(6,200)	(6,354)	(6,511)	(6,675)	(6,844)
Net cash provided by / (used in) operating activities	22,565	23,033	22,610	24,373	25,351
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(17,359)	(17,901)	(18,425)	(18,921)	(19,362)
Proceeds from sale of property, infrastructure, plant and equipment	-	-	-	-	-
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	-	-	-	-
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
Net cash provided by / (used in) investing activities	(17,359)	(17,901)	(18,425)	(18,921)	(19,362)
Cash flows from financing activities					
Finance costs	(265)	(208)	(153)	(78)	(54)
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	(752)	(785)	(1,805)	(337)	(361)
Interest paid - lease liability	(4)	(2)	-	-	-
Repayment of lease liabilities	(55)	(36)	-	-	-
Net cash provided by / (used in) financing activities	(1,076)	(1,031)	(1,958)	(415)	(415)
Net increase / (decrease) in cash & cash equivalents	4,130	4,101.47	2,227	5,037	5,574
Cash and cash equivalents at the beginning of the financial year	23,427	27,556	31,657	33,884	38,921
Cash and cash equivalents at the end of the financial year	27,557	31,657	33,884	38,921	44,495

Statement of Capital Works

For the five years ending 30 June 2025

Notes	Forecast	Budget	Strategic Resource Plan			
	Budget		Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land	-	-	-	-	-	-
Land improvements	-	-	-	-	-	-
Total land	-	-	-	-	-	-
Buildings	1,980	2,662	1,997	4,809	2,519	2,507
Heritage buildings	-	-	-	-	-	-
Building improvements	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-
Total buildings	1,980	2,662	1,997	4,809	2,519	2,507
Total property	1,980	2,662	1,997	4,809	2,519	2,507
Plant and equipment						
Heritage plant and equipment	-	-	-	-	-	-
Plant, machinery and equipment	755	2,272	3,118	1,543	482	-
Fixtures, fittings and furniture	2,715	255	225	255	255	255
Computers and telecommunications	-	-	-	-	-	-
Library books	-	-	-	-	-	-
Total plant and equipment	3,470	2,527	3,343	1,798	737	255
Infrastructure						
Roads	10,795	2,060	2,282	2,192	3,261	5,017
Bridges	1,134	166	150	170	330	150
Footpaths and cycleways	631	695	474	865	895	910
Drainage	584	593	600	650	650	650
Recreational, leisure and community facilities	28,760	19,672	3,810	2,983	3,400	3,325
Waste management	1,000	3,600	1,000	800	950	-
Parks, open space and streetscapes	1,147	375	270	446	1,225	260
Aerodromes	-	-	-	-	-	-
Off street car parks	-	-	-	-	-	-
Other infrastructure	793	524	2,834	3,072	3,260	7,351
Total infrastructure	44,844	27,685	11,420	11,178	13,971	17,663
Total capital works expenditure	4.5.1 50,294	32,874	16,760	17,785	17,227	20,425
Represented by:						
New asset expenditure	4,842	505	-	413	1,530	1,000
Asset renewal expenditure	5,099	6,553	6,174	6,403	6,142	9,204
Asset expansion expenditure	13,756	9,411	39	2,289	3,488	4,244
Asset upgrade expenditure	26,597	16,405	10,547	8,680	6,067	5,977
Total capital works expenditure	4.5.1 50,294	32,874	16,760	17,785	17,227	20,425
Funding sources represented by:						
Grants	15,317	15,769	3,205	4,209	4,005	5,830
Contributions	5,230	693	40	40	40	1,395
Council cash	29,747	15,259	13,515	13,536	13,182	13,200
Borrowings	-	1,153	-	-	-	-
Total capital works expenditure	4.5.1 50,294	32,874	16,760	17,785	17,227	20,425

Statement of Capital Works Forward Estimates

For the five years ending 30 June 2030

Forward Estimates

	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	-	-	-	-	-
Land improvements	-	-	-	-	-
Total land	-	-	-	-	-
Buildings	3,860	2,810	2,960	3,110	3,260
Heritage buildings	-	-	-	-	-
Building improvements	-	-	-	-	-
Leasehold improvements	-	-	-	-	-
Total buildings	3,860	2,810	2,960	3,110	3,260
Total property	3,860	2,810	2,960	3,110	3,260
Plant and equipment					
Heritage plant and equipment	-	-	-	-	-
Plant, machinery and equipment	-	-	-	-	-
Fixtures, fittings and furniture	255	255	255	255	255
Computers and telecommunications	-	-	-	-	-
Library books	-	-	-	-	-
Total plant and equipment	255	255	255	255	255
Infrastructure					
Roads	2,362	2,412	2,962	3,012	3,562
Bridges	150	150	150	150	150
Footpaths and cycleways	925	940	1,155	1,170	1,385
Drainage	650	650	650	650	650
Recreational, leisure and community facilities	4,655	3,455	1,415	1,445	3,975
Waste management	-	-	-	-	-
Parks, open space and streetscapes	270	280	490	500	510
Aerodromes	-	-	-	-	-
Off street car parks	-	-	-	-	-
Other infrastructure	4,818	7,493	8,908	9,153	6,198
Total infrastructure	13,830	15,380	15,730	16,080	16,430
Total capital works expenditure	17,945	18,445	18,945	19,445	19,945
Represented by:					
New asset expenditure	3,300	1,370	-	-	1,000
Asset renewal expenditure	7,626	9,502	10,799	11,164	9,723
Asset expansion expenditure	539	539	539	539	539
Asset upgrade expenditure	6,480	7,034	7,607	7,742	8,683
Total capital works expenditure	17,945	18,445	18,945	19,445	19,945
Funding sources represented by:					
Grants	4,205	4,205	4,205	4,205	4,205
Contributions	40	40	40	40	40
Council cash	13,700	14,200	14,700	15,200	15,700
Borrowings	-	-	-	-	-
Total capital works expenditure	17,945	18,445	18,945	19,445	19,945

Statement of Investment Reserves

For the five years ending 30 June 2025

	Forecast	Budget	Strategic Resource Plan			
	Budget		Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Statutory						
Carparks contributions	97	97	97	97	97	97
Open space	2,356	2,441	1,521	1,601	1,681	1,761
Yarrambat drainage scheme	568	577	590	603	616	630
Street light contributions	28	28	28	28	28	28
Street trees	76	76	76	76	76	76
Plenty and Kangaroo Ground landfill rehabilitation	2,057	117	2,387	3,767	3,767	3,767
Development contribution plans - open space	3,056	3,089	3,149	3,208	3,268	3,327
Development contribution plans - infrastructure	1,303	1,344	1,399	1,454	1,510	1,565
Development contribution construction	200	203	207	211	215	220
Native vegetation	253	256	263	269	276	282
Total statutory reserves	9,994	8,228	9,717	11,314	11,534	11,753
Discretionary						
Cricket Pitch Replacement	8	8	8	8	8	8
Bridgeford Estate	50	48	50	51	52	53
Carry forward projects	614	-	-	-	-	-
Leisure facility improvements	434	507	569	632	694	757
Major projects	321	321	321	321	321	321
MAV bond / loan repayment	3,872	3,872	1,645	329	494	659
Plant replacement	2,275	1,274	567	220	-	-
Public arts program	245	290	290	290	290	290
Other reserves	3,298	2,299	1,000	-	-	-
Total discretionary reserves	11,117	8,619	4,450	1,851	1,859	2,088
Total reserves	21,111	16,847	14,167	13,165	13,393	13,841

Statement of Investment Reserves Forward Estimates

For the five years ending 30 June 2030

	Forward Estimates				
	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Statutory					
Carparks contributions	97	97	97	97	97
Open space	1,841	1,921	2,001	2,081	2,161
Yarrambat drainage scheme	643	656	670	683	696
Street light contributions	28	28	28	28	28
Street trees	76	76	76	76	76
Plenty and Kangaroo Ground landfill rehabilitation	3,767	3,767	3,767	3,767	3,767
Development contribution plans - open space	3,387	3,446	3,506	3,565	3,625
Development contribution plans - infrastructure	1,620	1,675	1,731	1,786	1,841
Development contribution construction	224	228	232	236	241
Native vegetation	289	295	302	308	314
Total statutory reserves	11,972	12,189	12,410	12,627	12,846
Discretionary					
Cricket Pitch Replacement	8	8	8	8	8
Bridgeford Estate	55	56	57	58	60
Leisure facility improvements	819	882	944	1,007	1,069
Major projects	321	321	321	321	321
MAV bond / loan repayment	824	988	-	-	-
Public arts program	290	290	290	290	290
Total discretionary reserves	2,317	2,545	1,620	1,684	1,748
Total reserves	14,289	14,734	14,030	14,311	14,594

Statement of Human Resources

For the five years ending 30 June 2025

	Forecast	Budget	Strategic Resource Plan			
	Budget		Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure						
Employee costs - operating	33,212	34,655	35,349	36,056	36,777	37,512
Total staff expenditure	33,212	34,655	35,349	36,056	36,777	37,512
Staff numbers						
Permanent EFT numbers	317.75	313.88	313.88	313.88	313.88	313.88
Limited tenures	7.60	9.82	8.00	6.00	4.00	4.00
Total staff numbers	325.35	323.70	321.88	319.88	317.88	317.88

Statement of Human Resources Forward Estimates

For the five years ending 30 June 2030

	Forward Estimates				
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	38,262	39,028	39,808	40,604	41,417
Total staff expenditure	38,262	39,028	39,808	40,604	41,417
Staff numbers					
Permanent EFT numbers	313.88	313.88	313.88	313.88	313.88
Limited tenures	4.00	4.00	4.00	4.00	4.00
Total staff numbers	317.88	317.88	317.88	317.88	317.88

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Directorate	Budget 2020-21 \$'000	Composition			
		Permanent		Casual	Temp
		Full time \$'000	Part time \$'000	\$'000	\$'000
Operations and Infrastructure	13,241	11,529	1,332	-	380
Planning and Community Safety	6,812	5,425	1,387	-	-
Community Services	5,930	2,937	2,384	-	609
Corporate Services	6,236	5,792	444	-	-
Governance, Communications and Engagement	2,436	2,172	157	-	107
Total expenditure	34,655	27,855	5,704	-	1,096

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Directorate	Budget 2020-21	Composition		
		Permanent		Temp
		Full time	Part time	
Operations and Infrastructure	132.47	115.00	14.47	3.00
Planning and Community Safety	65.03	48.00	17.03	-
Community Services	54.22	25.00	23.40	5.82
Corporate Services	50.48	45.60	4.88	-
Governance, Communications and Engagement	21.50	18.50	2.00	1.00
Total staff	323.70	252.10	61.78	9.82

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges Strategy

Rates and charges are required by the Act and the Regulations to be disclosed in Council's Annual Budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020-21 the FGRS cap has been set at 2.00 percent. The cap applies to general rates and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, there will be a zero percent rate cap applied to the average general rate.

Rates and charges are due on a quarterly instalment basis. The due dates for the 2020-21 financial year will be:

- 30 September 2020,
- 30 November 2020,
- 28 February 2021 and
- 31 May 2021

(if any of these dates fall on a weekend, the due date will be the following Monday).

This will raise total rates and charges for 2020-21 to \$67.536 million.

4.1.1 (a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
General rates	57,270	57,571	301	0.53
Waste management charge	8,611	9,320	709	8.23
Special rates and charges	278	278	-	-
Interest on rates and charges	360	367	7	2.08
Total rates and charges	66,519	67,536	1,017	1.53

4.1.1 (b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2019-20 Rate in Dollar	2020-21 Rate in Dollar	Change %
General	0.002728	0.002670	(2.13)
Farm Land	0.002319	0.002270	(2.11)
Commercial/Industrial	0.003158	0.003091	(2.12)
Vacant Land - Residential and Specified Low Density Residential Zones	0.005455	0.005339	(2.13)
Cultural and Recreational Land	0.001052	0.001030	(2.09)

4.1.1 (c) The estimated total amount to be raised by general rates in relation to each type or class of land, compared with the previous financial year:

Type or class of land	2019-20	2020-21	Change	
	\$'000	\$'000	\$'000	%
General	52,416	52,761	345	0.66
Farm Land	594	605	11	1.85
Commercial/Industrial	2,734	2,751	17	0.62
Vacant Land - Residential and Specified Low Density Residential Zones	1,500	1,527	27	1.80
Cultural and Recreational Land	4	4	-	-
Total amount to be raised by general rates	57,248	57,648	400	0.70

4.1.1 (d) The number of assessments in relation to each type or class of land, compared with the previous financial year:

Type or class of land	2019-20	2020-21	Change	
	Number	Number	Number	%
Residential	21,996	22,181	185	0.84
Farm Land	166	166	-	-
Commercial / Industrial	997	1,004	7	0.70
Vacant Land - Residential and Specified Low Density Residential Zones	466	516	50	10.73
Cultural and Recreational Land	2	2	-	-
Total number of assessments	23,627	23,869	242	1.02

The movement in the number of assessments has been primarily driven by the growth in rateable properties occurring across the Shire.

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV), this is in compliance with the Fair Go Rates System and the Local Government Act.

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year:

Type or class of land	2019-20	2020-21	Change	
	\$'000	\$'000	\$'000	%
Residential	19,215,682	19,760,347	544,665	2.83
Farm Land	256,140	266,800	10,660	4.16
Commercial / Industrial	865,761	889,905	24,144	2.79
Vacant Land - Residential and Specified Low Density Residential Zones	275,027	286,091	11,064	4.02
Cultural and Recreational Land	4,140	4,090	(50)	(1.21)
Total value of land	20,616,750	21,207,233	590,483	2.86

4.1.1 (g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year per rateable property:

Type of Charge	2019-20	2020-21	Change	
	\$	\$	\$	%
Waste Management - Standard service	388.92	419.56	30.64	7.88
Waste Management - 80 litre landfill bin	354.02	335.65	(18.37)	(5.19)
Waste Management - 2 x 120 litre landfill bin	544.22	587.38	43.16	7.93
Waste Management - 140 litre landfill bin	n/a	461.52	n/a	n/a
Waste Management - 120 litre landfill bin – weekly collection	n/a	755.21	n/a	n/a
Waste Management - Elderly persons units - bin	103.40	104.89	1.49	1.44

Council has proposed to increase the domestic waste service standard charge by 7.88%.

4.1.1 (h) The estimated total amount to be raised by each type of service rate or charge, compared with the previous financial year:

Type of Charge	2019-20	2020-21	Change	
	\$	\$	\$	%
Waste Management - Residential - Standard Service	7,722,358	8,363,089	640,731	8.30
Waste Management - Residential - 80 Litre Red Bins	19,825	20,475	650	3.28
Waste Management - Residential - 2 Red Bins	846,799	926,305	79,506	9.39
Waste Management - Residential - 140 L (Fortnightly Garbage)	n/a	-	-	-
Waste Management - Residential - 120L (Weekly Garbage)	n/a	-	-	-
Waste Management - Elderly Persons Units - Bin	9,512	9,650	138	1.45

The movement in the projected income is reflective of the movement in assessments.

4.1.1 (i) The estimated total amount to be raised by all rates and charges compared with the previous financial year:

	2019-20	2020-21	Change	
	\$	\$	\$	%
General rates	57,248,015	57,648,111	400,096	0.70
Service charges	8,598,494	9,319,519	721,025	8.39
Total Rates and charges	65,846,509	66,967,630	1,121,121	1.70

The above table only includes rates and charges generated and excludes any applicable rebates and special rates.

4.1.1 (j) Fair Go Rates System (FGRS) Compliance

Nillumbik Shire Council is fully compliant with the State Government's Fair Go Rates System

	2019-20	2020-21
Number of rateable properties	23,625	23,867
Base Average Rates	\$2,369.67	\$2,415.40
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Council Rate Cap Applied	2.25%	0.00%
Percentage below rate cap	0.25%	0.00%
Capped Average Rate based on Council rate cap	\$2,422.99	\$2,415.21
Budgeted General Rates Revenue subject to FGRS	\$57,248,015	\$57,643,898

4.1.1 (k) Any significant changes that may affect the estimated amounts to be raised by rates and charges:

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land.

4.1.1 (l) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2670 percent (0.2670 cents in the dollar of CIV) for all rateable residential properties and ordinary vacant land;
- A general rate of 0.2270 percent (0.2270 cents in the dollar of CIV) for all rateable farm land properties;
- A general rate of 0.3091 percent (0.3091 cents in the dollar of CIV) for all rateable commercial and industrial properties;
- A general rate of 0.5339 percent (0.5339 cents in the dollar of CIV) for all rateable vacant land - residential and specified low density residential zones; and
- A general rate of 0.1030 percent (0.1030 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value (CIV) of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Commercial land - any land used for commercial purposes

Occupied for the principal purpose of carrying out the trade in goods and services or unoccupied but zoned commercial under the State Planning Scheme

Industrial – any land used for industrial purposes

Occupied for the principal purpose of carrying out the manufacture or production of or unoccupied but zoned industrial under the State Planning Scheme.

Farm land

Land not less than 2 hectares in area; that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, tree farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; that is used by a business.

Land that has a significant and substantial commercial purpose or character; and that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Farm land with Sustainable Agriculture Rebate land

Used by the applicant for a single farm enterprise must comprise and aggregate of a minimum 30 hectares;

The property in respect of which the rebate is sought is classified as Farm Land; the applicant shall satisfy detailed criteria relating to sustainable farming practices and land care principles as developed by Council.

Other land

Unoccupied land which is not farm land, commercial/industrial land or vacant land - residential and specified low density residential zones.

Vacant Land - Residential and Specified Low Density Residential Zones

General Residential / Activity Centre Zone / Neighbourhood Residential Zones and Low Density Residential Zones (LDRZ) to which Development Planning Overlay 4 applies, on which no habitable dwelling exists.

Lots greater than 8,000 square metres in the Plenty LDRZ are excluded.

This is a higher differential to encourage construction of new dwellings in preferred locations across the Shire.

Rateable land under this definition includes Vic Roads land that is not used for transport or for residential properties.

A rebate is provided to completed constructions on vacant residential land where the double rate was charged. Half of the past 12 month's double rate (i.e. the extra amount exceeding the normal rate) will be refunded through a credit once a dwelling is constructed and a certificate of occupancy is issued and processed. The 12 month rebate will be calculated from the date of the next supplementary valuation.

Cultural and Recreational Land

Council is required to determine an amount payable as rates in respect to recreational lands.

Recreational lands are described as lands which are:

- Vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational facilities or objectives.
- Which applies its profits in promoting its objectives and prohibits the payment of dividend or amount to members used for outdoor sporting recreational or cultural purposes or similar outdoor activities.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
	\$'000	\$'000	\$'000	%
Animal infringements	73	73	-	-
Infringements & costs	527	618	91	17.27
PERIN court recoveries	25	20	(5)	(20.00)
Town planning fees	877	752	(125)	(14.25)
Building fees	210	260	50	23.81
Total statutory fees and fines	1,712	1,723	11	0.64

Statutory fees and fines (\$11,000 increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines.

A detailed listing of statutory fees is included in Appendix 1.

4.1.3 User fees

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
	\$'000	\$'000	\$'000	%
Adult education	255	294	39	15.29
Aged services	273	12	(261)	(95.60)
Building services	101	150	49	48.51
Child care/children's programs	238	289	51	21.43
Edendale farm	227	236	9	3.96
Environmental health	256	250	(6)	(2.34)
Hall & sports ground hire	843	847	4	0.47
Leisure centre and recreation	9,006	11,664	2,658	29.51
Pound release	47	47	-	-
Registration fees	805	796	(9)	(1.12)
Subdivision supervision	220	202	(18)	(8.18)
Waste management services	650	495	(155)	(23.85)
Other fees and charges	283	249	(34)	(12.01)
Total user fees	13,204	15,531	2,327	17.62

User fees (\$2.327 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities and the provision of human services such as family day care and home help services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases are generally consistent with cost increases.

Revenue generated from user charges has increased driven by the increase in charges as listed in **Appendix 1 - Nillumbik Shire Council 2020-21 Fees and Charges**. There is an overall projected increase in revenue generated by 17.62 percent, driven by a change in facility related contracts.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants:				
Commonwealth funded grants	2,252	3,528	1,276	56.66
State funded grants	18,506	17,272	(1,234)	(6.67)
Total grants received	20,758	20,800	42	0.20
(a) Operating Grants				
Recurrent - Commonwealth Government				
Adult education	16	14	(2)	(12.50)
Aged care	385	283	(102)	(26.49)
Family and children	199	140	(59)	(29.65)
Financial Assistance Grants	1,652	3,091	1,439	87.11
Recurrent - State Government				
Adult education	294	194	(100)	(34.01)
Aged care	1,165	58	(1,107)	(95.02)
Community health	80	55	(25)	(31.25)
Family and children	536	568	32	5.97
Maternal and child health	335	343	8	2.39
Metro access	73	-	(73)	(100.00)
Recreation	12	15	3	25.00
School crossing supervisors	278	270	(8)	(2.88)
Total recurrent grants	5,025	5,031	6	0.12
Non-recurrent - Commonwealth Government				
Non-recurrent - State Government				
Aged Care	25	-	(25)	(100.00)
Environment	265	-	(265)	(100.00)
Family and children	126	-	(126)	(100.00)
Total non-recurrent grants	416	-	(416)	(100.00)
Total operating grants	5,441	5,031	(410)	(7.54)

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
(b) Capital Grants				
Non-recurrent - Commonwealth Government				
Bridges	469	-	(469)	100.00
Recreational, leisure and community facilities	170	-	(170)	100.00
Roads	5,438	580	(4,858)	(89.33)
Non-recurrent - State Government				
Recreational, leisure and community facilities	9,104	15,164	6,060	66.56
Other infrastructure	136	25	(111)	(81.62)
Total non-recurrent grants(capital)	15,317	15,769	452	2.95
Total capital grants	15,317	15,769	452	2.95
Total Grants	20,758	20,800	42	0.20

Grants - Operating (\$0.410 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is expected to decrease by 7.54 percent or \$0.410 million. This is mainly due to a decrease in grants for Home and Community Care (HACC) as a result of the Commonwealth Government aged care reforms and one-off grants related to Major Initiatives.

Grants - Capital (\$0.452 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall, the level of capital grants has increased by 2.95 percent or \$0.452 million mainly due to specific funding for large capital works projects in 2020-21 including funding for:

- Redevelopment of the Diamond Valley Sports and Fitness Centre;
- Diamond Creek trail construction
- Eltham Sports Multi-Use Community Facility (tennis courts and floodlights); and
- Diamond Valley Library Redevelopment

Section 4.5 Capital works program includes further detailed analysis of the grants and contributions expected to be received during the 2020-21 year.

4.1.5 Contributions

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Monetary	6,880	811	(6,069)	(88.21)
Non-monetary	-	-	-	-
Total contributions	6,880	811	(6,069)	(88.21)

Contributions (\$6.069 million decrease)

Contributions relate to monies paid by residents in regard to road construction schemes, developer contributions or monies paid by clubs for other minor capital works.

Contributions are projected to decrease \$6.069 million when compared to the 2019-20 Budget forecast. This is mainly due to the one off receipt of contributions tied to capital projects in 2019-20.

4.1.6 Other income

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
	\$'000	\$'000		
Interest on investments	815	750	(65)	(7.98)
Other rent	28	28	-	-
Sale of valuations	-	10	10	100.00
WorkCover insurance recoveries	100	150	50	50.00
Reimbursements	473	-	(473)	(100.00)
Other	277	422	145	52.35
Total other income	1,693	1,360	(333)	(19.67)

Other income (\$0.333 million decrease)

Other revenue is showing a decrease of 19.67 percent, this is mainly due to a natural disaster reimbursement relating to a prior financial year.

4.1.7 Employee costs

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
	\$'000	\$'000		
Casual staff	644	452	(192)	(29.81)
Fringe benefits tax and WorkCover	157	150	(7)	(4.46)
Oncost recoveries	6,447	6,747	300	4.65
Redundancy	88	1,000	912	1,036.36
Wages and salaries	27,499	28,541	1,042	3.79
Total employee costs	34,835	36,890	2,055	5.90

Employee benefits (\$2.055 million increase)

Employee costs include all labour related expenditure including; wages and salaries and on-costs for both casual employees and permanent employees. Salaries and wages have been increased based on the estimate used in the Strategic Resource Plan of 2.00 percent and is reflective of budgeted positions.

4.1.8 Materials and services

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Contract payments:				
Audit	193	195	2	1.04
External labour hire	1,305	185	(1,120)	(85.82)
HACC contracts	1,615	215	(1,400)	(86.69)
Leisure	9,564	11,507	1,943	20.32
Other	2,168	1,722	(446)	(20.57)
Valuations	40	78	38	95.00
Waste services	2,495	5,619	3,124	125.21
Materials and Services:				
Building maintenance	434	340	(94)	(21.66)
Communications	318	380	62	19.50
Corporate information	47	49	2	4.26
Corporate support	88	96	8	9.09
Emergency management	236	202	(34)	(14.41)
Fleet operations	1,549	998	(551)	(35.57)
Insurances	1,167	1,140	(27)	(2.31)
IT & telephone	1,985	1,903	(82)	(4.13)
Materials, maintenance & equip	21,671	7,539	(14,132)	(65.21)
Other	572	563	(9)	(1.57)
Planning & building services	19	19	-	-
Stationery, printing & postage	350	386	36	10.29
Subscriptions, Publications & Memberships	140	193	53	37.86
Utilities	1,252	1,155	(97)	(7.75)
Waste services	1,404	1,607	203	14.46
Total materials and services	48,612	36,091	(12,521)	(25.76)

Materials and services (\$12.521 million decrease)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. The overall movement is driven by a significant increase to the provision for landfill rehabilitation of \$13.177 million in 2019-20 to be compliant with EPA requirements and Australian Accounting Standard 137.

4.1.9 Depreciation and amortisation

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Property	459	945	486	105.88
Plant & equipment	804	897	93	11.57
Infrastructure	10,391	9,885	(506)	(4.87)
Total depreciation and amortisation	11,654	11,727	73	0.63

Depreciation and amortisation (\$0.073 million increase)

Depreciation is an accounting measure which attempts to allocate the value of Council's property, plant and equipment including infrastructure such as roads and drains assets over their useful life.

4.1.10 Amortisation - Right of use assets

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Plant & equipment	588	496	(92)	(15.65)
Total amortisation - right of use assets	588	496	(92)	(15.65)

4.1.11 Other expenses

	Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Aged & family services	622	48	(574)	(92.28)
Arts and cultural services	462	471	9	1.95
Community development	465	151	(314)	(67.53)
Council support	6	3	(3)	(50.00)
Councillors' allowances	262	265	3	1.15
Economic development	393	312	(81)	(20.61)
Environmental works	68	65	(3)	(4.41)
Information technology	3	-	(3)	(100.00)
Leisure & education services	41	15	(26)	(63.41)
Library contributions (Yarra Plenty Regional Library)	2,743	2,882	139	5.07
Municipal laws	182	177	(5)	(2.75)
Short-term lease hire	560	-	(560)	(100.00)
Other	965	773	(192)	(19.90)
Payment agents & bank fees	179	179	-	-
Planning & building	120	98	(22)	(18.33)
Strategic planning	66	37	(29)	(43.94)
Youth services	15	16	1	6.67
Total other expenses	7,152	5,492	(1,660)	(23.21)

Other expenses (\$1.66 million decrease)

Other expenses are forecast to decrease by 21.38 percent or \$1.66 million. This is mainly as a result of reductions in aged and family services related expenditure and a reduction in operating leases costs.

4.2 Balance Sheet

4.2.1 Assets

Current Assets (\$9.136 million decrease)

Cash and cash equivalents include cash and investments such as cash held in the bank and the value of investments in deposits with short term maturities of twelve months or less.

Trade and other receivables are monies owed to Council primarily by ratepayers. Short and long term debtors are not expected to change significantly and continue to be monitored by Council.

Other assets includes items such as prepayments for expenses, inventories in Council's services and other revenues due to be received in the next 12 months.

The movement is reflective of the draw down of grant monies received for specific purposes.

Non-Current Assets (\$19.163 million increase)

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment. The increase in this balance is attributable to the net result of the capital works program, and ongoing commitments to maintain and improve community facilities.

4.2.2 Liabilities

Current Liabilities (\$5.097 million increase)

The increase is driven by the recognition of current lease liabilities under Australian Accounting Standard 16 and the revision of the provision for landfill rehabilitation in line with scheduled works and from new borrowings.

Non Current Liabilities (\$7.242 million decrease)

The decrease in non-current liabilities is mainly due to timing interest-bearing liabilities and provision movements.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2019-20	2020-21
	\$	\$
Amount borrowed as at 30 June of the prior year	12,092	10,779
Amount proposed to be borrowed	-	1,153
Amount projected to be paid	(1,313)	(691)
Amount of borrowings as at 30 June	10,779	11,241

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	2019-20	2020-21
	\$'000	\$'000
Right-of-use assets		
Land and buildings	-	-
Plant and equipment	966	470
Other, etc.	-	-
Total right-of-use assets	966	470
Lease liabilities		
Current lease Liabilities		
Land and buildings	-	-
Plant and equipment	612	518
Other, etc.	-	-
Total current lease liabilities	612	518
Non-current lease liabilities		
Land and buildings	-	-
Plant and equipment	1019	501
Other, etc.	-	-
Total non-current lease liabilities	1019	501
Total lease liabilities	2038	1002

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.00%.

4.3 Statement of changes in Equity

4.3.1 Reserves

4.3.1 (a) Statutory reserves (\$1.766 million decrease)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. The decrease projected is illustrating the use of funds received for specific purposes.

4.3.1 (b) Discretionary reserves (\$2.498 million decrease)

These funds are not tied to a specific purpose. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds are to be used for those purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan. Further details regarding reserves are included within the financial statements in section 3.

4.3.2 Equity

Equity (\$12.172 million increase)

Total equity must equal net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

The movement in other reserves reflects the net position of usage of investment cash reserves to partly fund the capital works program or operating project expenditure and additional transfers to reserves from transactions like developer contributions and asset sales.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities (\$9.558 million decrease)

The decrease is driven by one off capital works funding through external contributions received and in materials and services.

4.4.2 Net cash flows provided by/used in investing activities (\$6.697 million decrease)

The overall decrease is a reflection of timing of cash flows associated with the capital works program for the 2020-21 year. The statement of capital works provides a full detail of projects for the 2020-21 year.

4.4.3 Net cash flows provided by/used in financing activities (\$1.899 million decrease)

This is primarily due to new loans to be taken in 2020-21 (\$1.153 million). Council continues to make repayments on existing loans.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020-21 year, classified by expenditure type and funding source.

4.5.1 Summary

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
Property	1,980	2,662	682	34.43
Plant and equipment	3,470	2,527	(943)	(27.17)
Infrastructure	44,844	27,685	(17,159)	(38.26)
Total	50,294	32,874	(17,420)	(34.64)

* Forecast includes capital works projects carried forward from 2018-19 - \$17.97 million

4.5.1 (a) Property (\$2.662 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

4.5.1 (b) Plant and equipment (\$2.527 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications.

The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$1.272 million) and Transformation projects (\$1.0 million).

4.5.1 (c) Infrastructure (\$27.686 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2020-21 year, \$2.060 million will be expended on road projects. The more significant projects include:

- Road and carpark renewal (\$1.480 million);
- Road upgrade (\$0.280 million); and
- Road safety (\$0.240 million);

\$19.752 million will be expended on recreational, leisure and community facilities, key projects being:

- Redevelopment of the Diamond Valley Sports and Fitness Centre (\$8.0 million);
- Diamond Creek Trail (\$5.9 million);
- Eltham Sports Multi-Use Community Facility (tennis courts and floodlights) (\$1.414 million);
- DCP2 - Shared pathways (\$0.893 million)
- Diamond Valley Library Redevelopment (\$0.580 million);
- Greensborough Hockey Club pavilion redevelopment (\$0.540 million); and
- Carpark upgrade (\$0.480 million);

\$0.695 million will be expended on footpath construction and renewal program projects.

\$0.593 million will be expended on drainage renewal and upgrade projects.

\$3.6 million will be expended on waste management in relation to the rehabilitation of the Plenty Landfill.

\$0.166 million will be expended on bridge works.

Other infrastructure expenditure includes

- Townships and streetscapes (\$0.200 million);
- Disability access works (\$0.150 million); and
- Street tree planting (\$90,000)

Asset Class	Project Cost	Asset expenditure types			
		Renewal	Upgrade	Expansion	New
		\$'000	\$'000	\$'000	\$'000
Property	2,662	1,743	509	80	330
Plant and equipment	2,527	1,499	1,028	-	-
Infrastructure	27,686	3,312	14,868	9,331	175
Total	32,874	6,554	16,405	9,411	505

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Asset Class	Project Cost	Summary of Funding Sources			
		Grants	Contrib. and Other Funding	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000
Property	2,662	-	-	2,662	-
Plant and equipment	2,527	-	-	2,527	-
Infrastructure	27,686	15,769	693	10,071	1,153
Total	32,874	15,769	693	15,260	1,153

Grants - Capital (\$15.769 million)

Capital grants include all monies received from State and Federal governments for the purposes of funding the capital works program. Significant grants budgeted to be received for 2020-21 include funding for the redevelopment of the Diamond Valley Sports and Fitness Centre, Diamond Creek Trail - construction and Eltham Sports Multi-Use Community Facility (tennis courts and floodlights). A list of projects with their funding source is provided below in 4.5.2.

Contributions (\$0.693 million)

Contributions relate to insurance reimbursements, monies paid by residents in regard to special charge schemes and monies paid by clubs for other minor capital works. Significant contributions budgeted to be received for 2020-21 include funding for the DCP2 - Shared pathways and Diamond Valley Library Redevelopment.

Council Cash (\$15.260 million)

It is expected that in 2020-21, \$9.887 million of rates revenue will be used to fund various capital projects.

A number of reserves are set aside for specific purposes. For 2020-21 \$4.981 million will be used to fund part of the new capital works program including:

- Plenty Landfill rehabilitation (\$3.6 million);
- Plant and Fleet Replacement (\$0.881 million);
- Transformation projects (\$1.0 million);

Borrowings (\$1.153 million)

Borrowing is proposed to fund / partially fund a number of capital projects including: Diamond Creek trail extension \$303,000, Hurstbridge Outdoor Netball \$350,000 and Greensborough Hockey Club pavilion redevelopment \$500,000.

4.5.2 Capital works program

For the year ending 30 June 2021

* The below is a schedule of proposed and planned works for the 2020-21 financial year. It is not a list of Council assets.

Capital Works Area	Summary of funding sources				
	Project Cost \$'000	Grants \$'000	Contrib \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY					
LAND	-	-	-	-	-
LAND IMPROVEMENTS	-	-	-	-	-
BUILDINGS					
Asset renewal expenditure					
Buildings renewal (including public toilets)	1,682	-	-	1,682	-
Dixon/Alistair public toilets	61	-	-	61	-
Total asset renewal expenditure - buildings	1,743	-	-	1,743	-
Asset upgrade expenditure					
Climate and water efficiency fund	100	-	-	100	-
Buildings upgrade (including public toilets)	359	-	-	359	-
Plenty Dog Pound	50	-	-	50	-
Total asset upgrade expenditure - buildings	509	-	-	509	-
Asset expansion expenditure					
Eltham Wood Childcare Co-Op	35	-	-	35	-
Eltham Early Childhood Centre	45	-	-	45	-
Total asset expansion expenditure - buildings	80	-	-	80	-
New asset expenditure					
Solar panels	300	-	-	300	-
Hurstbridge Men's Shed	30	-	-	30	-
Total new asset expenditure - buildings	330	-	-	330	-
TOTAL BUILDINGS	2,662	-	-	2,662	-
BUILDING IMPROVEMENTS	-	-	-	-	-
LEASEHOLD IMPROVEMENTS	-	-	-	-	-
HERITAGE BUILDINGS	-	-	-	-	-
TOTAL PROPERTY	2,662	-	-	2,662	-
PLANT AND EQUIPMENT					
PLANT, MACHINERY AND EQUIPMENT (PM&E)					
Asset renewal expenditure					
Fleet replacement	560	-	-	560	-
Major plant replacement	712	-	-	712	-
Total asset renewal expenditure - PM&E	1,272	-	-	1,272	-
Asset upgrade expenditure					
Transformation projects	1,000	-	-	1,000	-
Total asset upgrade expenditure - PM&E	1,000	-	-	1,000	-
TOTAL PLANT, MACHINERY & EQUIPMENT	2,272	-	-	2,272	-

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000
FIXTURES, FITTINGS AND FURNITURE (FF&F)					
Asset renewal expenditure					
Playground renewal	227	-	-	227	-
Total asset renewal expenditure -FF&F	227	-	-	227	-
Asset upgrade expenditure					
Playground upgrade and fencing works	28	-	-	28	-
Total asset upgrade expenditure - FF&F	28	-	-	28	-
TOTAL FIXTURES, FITTINGS AND FURNITURE	255	-	-	255	-
COMPUTERS AND TELECOMMUNICATIONS	-	-	-	-	-
HERITAGE PLANT AND EQUIPMENT	-	-	-	-	-
LIBRARY BOOKS	-	-	-	-	-
TOTAL PLANT AND EQUIPMENT	2,527	-	-	2,527	-
INFRASTRUCTURE					
ROADS					
Asset renewal expenditure					
Road and carpark renewal	1,480	380	-	1,100	-
Total asset renewal expenditure - roads	1,480	380	-	1,100	-
Asset upgrade expenditure					
Road upgrade	280	200	-	80	-
Road safety	240	-	-	240	-
Total asset upgrade expenditure - roads	520	200	-	320	-
Asset expansion expenditure					
Lilian Pde, Truck Turning Area	60	-	-	60	-
Total asset expansion expenditure - roads	60	-	-	60	-
TOTAL ROADS	2,060	580	-	1,480	-
BRIDGES					
Asset renewal expenditure					
Bridge renewal	166	-	-	166	-
Total asset renewal expenditure - bridges	166	-	-	166	-
TOTAL BRIDGES	166	-	-	166	-
FOOTPATHS AND CYCLEWAYS					
Asset renewal expenditure					
Footpath renewal	420	-	-	420	-
Total asset renewal expenditure - footpaths	420	-	-	420	-
Asset expansion expenditure					
Footpaths new	275	-	-	275	-
Total asset expansion expenditure - footpaths	275	-	-	275	-
TOTAL FOOTPATHS AND CYCLEWAYS	695	-	-	695	-

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000
DRAINAGE					
Asset renewal expenditure					
Drainage (reactive)	200	-	-	200	-
Total asset renewal expenditure - drainage	200	-	-	200	-
Asset upgrade expenditure					
Drainage works	393	-	-	393	-
Total asset upgrade expenditure - drainage	393	-	-	393	-
TOTAL DRAINAGE	593	-	-	593	-
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES					
Asset renewal expenditure					
Sports infrastructure renewal	350	-	40	310	-
Trails renewal	380	-	-	380	-
Total asset renewal expenditure - RL&CF	730	-	40	690	-
Asset upgrade expenditure					
Redevelopment of the Diamond Valley Sports and Fitness Centre	8,000	8,000	-	-	-
Diamond Valley Library Redevelopment	580	500	80	-	-
Carpark upgrade	450	-	-	450	-
Greensborough Hockey Club pavilion redevelopment	540	-	40	-	500
Hurstbridge Football and Cricket Pavilion Change Room Upgrade	150	-	-	150	-
Sports Infrastructure upgrade (reactive)	135	-	-	135	-
Total asset upgrade expenditure - RL&CF	9,855	8,500	120	735	500
Asset expansion expenditure					
Diamond Creek Community Centre-Library/Community Centre	60	-	-	60	-
DGP2 - Shared pathways within Area B S013	893	-	533	360	-
Diamond Creek trail extension - land acquisition	900	-	-	597	303
Diamond Creek Trail - construction	5,000	5,000	-	-	-
Missing trail links	90	-	-	90	-
Eltham Sports Multi-Use Community Facility (tennis courts and floodlights)	1,414	1,414	-	-	-
Asset expansion expenditure					
Hurstbridge Outdoor Netball	600	250	-	-	350
Total asset expansion expenditure - RL&CF	8,957	6,664	533	1,107	653
New asset expenditure					
Quantity surveyor and planning for future grant funding opportunities	80	-	-	80	-
Maroondah aqueduct trail	50	-	-	50	-
Total new asset expenditure - RL&CF	130	-	-	130	-
TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	19,672	15,164	693	2,662	1,153

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000
PARKS, OPEN SPACE AND STREETSCAPES (POSS)					
Asset renewal expenditure					
Public open space infrastructure renewal	165	-	-	165	-
Total asset renewal expenditure - POSS	165	-	-	165	-
Asset upgrade expenditure					
Panton Hill bushland reserves management plan implementation	60	-	-	60	-
Eltham Lower Park masterplan implementation	80	-	-	80	-
Public open space infrastructure upgrades	70	-	-	70	-
Total asset upgrade expenditure - POSS	210	-	-	210	-
WASTE MANAGEMENT					
Asset upgrade expenditure					
Plenty landfill after-use	3,600	-	-	3,600	-
Total asset upgrade expenditure - Waste Management	3,600	-	-	3,600	-
TOTAL PARKS, O/SPACE & STREETSCAPES	3,975	-	-	3,975	-
AERODROMES	-	-	-	-	-
OFF STREET CAR PARKS	-	-	-	-	-
OTHER INFRASTRUCTURE					
Asset renewal expenditure					
Disability access works renewal	150	-	-	150	-
Total asset renewal expenditure - Other Infrastructure	150	-	-	150	-
Asset upgrade expenditure					
Street trees	90	-	-	90	-
Townships and streetscapes	200	-	-	200	-
Total asset upgrade expenditure - Other Infrastructure	290	-	-	290	-
Asset expansion expenditure					
Fire fighting water storage tanks	39	25	-	14	-
Total asset expansion expenditure - Other Infrastructure	39	25	-	14	-
New asset expenditure					
Plenty solar farm	45	-	-	45	-
Total new asset expenditure - Other Infrastructure	45	-	-	45	-
TOTAL OTHER INFRASTRUCTURE	524	25	-	499	-
TOTAL INFRASTRUCTURE	27,686	15,769	693	10,070	1,153
TOTAL CAPITAL WORKS 2020-21	32,874	15,769	693	15,259	1,153

2. Summary

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib's	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000
Asset renewal expenditure	6,553	380	40	6,133	-
Asset upgrade expenditure	16,405	8,700	120	7,085	500
Asset expansion expenditure	9,411	6,689	533	1,536	653
New asset expenditure	505	-	-	505	-
TOTAL CAPITAL WORKS	32,874	15,769	693	15,259	1,153

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Strategic Resource Plan					Trend +/-
			Forecast 2019-20	Budget 2020-21	Projections 2021-22 2022-23 2023-24			
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(17.0%)	-0.2%	1.9%	2.7%	3.6%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	273%	165%	167%	172%	185%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	135.7%	68.9%	34.3%	11.8%	24.2%	o
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	16.2%	14.9%	10.0%	6.8%	5.7%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.0%	1.9%	5.2%	1.5%	1.4%	+
Indebtedness	Non-current liabilities / own source revenue		34.1%	24.5%	21.8%	19.5%	17.1%	+
Asset renewal	Asset renewal expenses / depreciation	5	43.8%	55.9%	51.1%	52.4%	50.2%	+
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	6	75.1%	74.1%	74.2%	74.3%	74.4%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.32%	0.32%	0.33%	0.33%	0.34%	o
Efficiency								
Expenditure level	Total expenses/ no. of property assessments		\$4,385	\$3,826	\$3,821	\$3,872	\$3,921	o
Revenue level	Residential rate revenue / no. of residential property assessments		\$2,787	\$2,806	\$2,862	\$2,926	\$2,992	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		14.8%	10.0%	10.0%	10.0%	10.0%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators**1 Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period.

Forecast adjusted underlying result in 2019-2020 is driven by the one-off non-cash uplift to the provision for landfill rehabilitation, reflecting EPA and Accounting Standard requirements. Council is projecting to achieve surpluses, despite this positive trend projected financial sustainability remains a priority and challenge for Council.

2 Working Capital

The proportion of current liabilities represented by current assets. Despite working capital forecast remaining steady, Council will continue to maintain the ability to service short term obligations.

A strong result for the working capital indicator is showing Council can service its projected short-term obligations into the future. The result also considers specific purpose grant funding which contributes to the trend.

3 Unrestricted cash

The trend is reflective of Council's ongoing reliance on grant funding to deliver projects / programs.

This further highlights the need for Council to explore other revenue generating streams to maintain financial sustainability in the longer term.

4 Debt compared to rates

The strong results illustrate Council's commitment to pay down existing loans and not projecting any future borrowings.

5 Asset renewal

A strong focus is placed on Council's capital works program with asset renewal playing a significant role. The trend indicates Council will maintain an adequate level of renewal spending over the next ten years.

6 Rates concentration

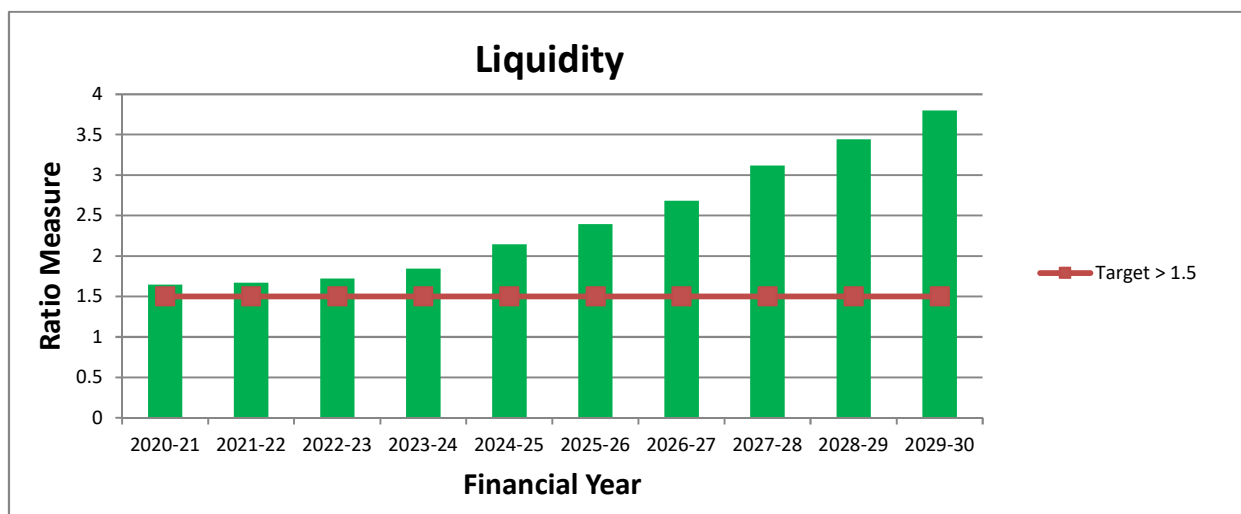
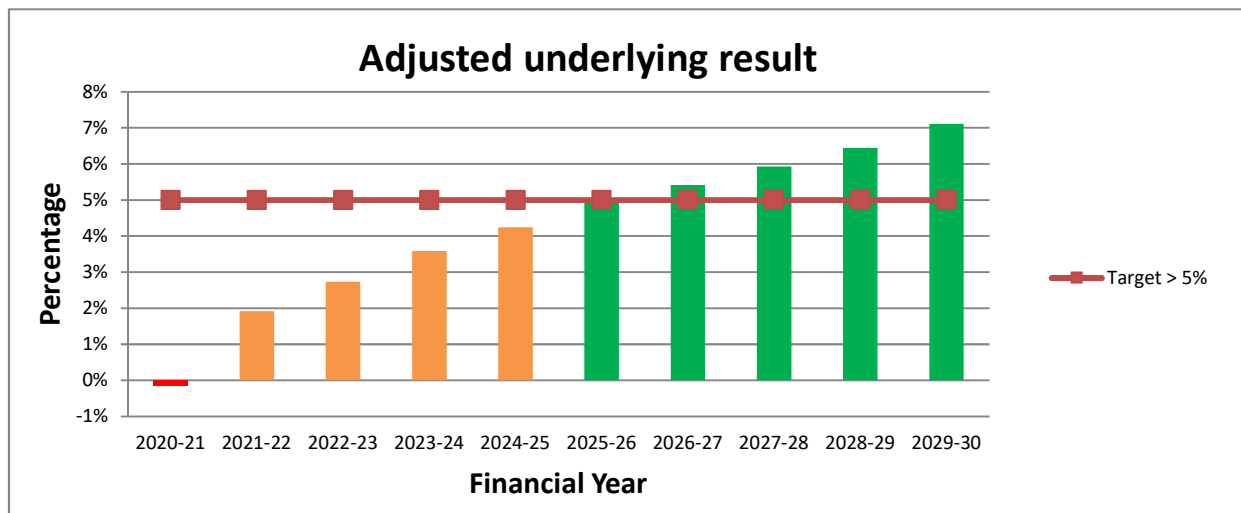
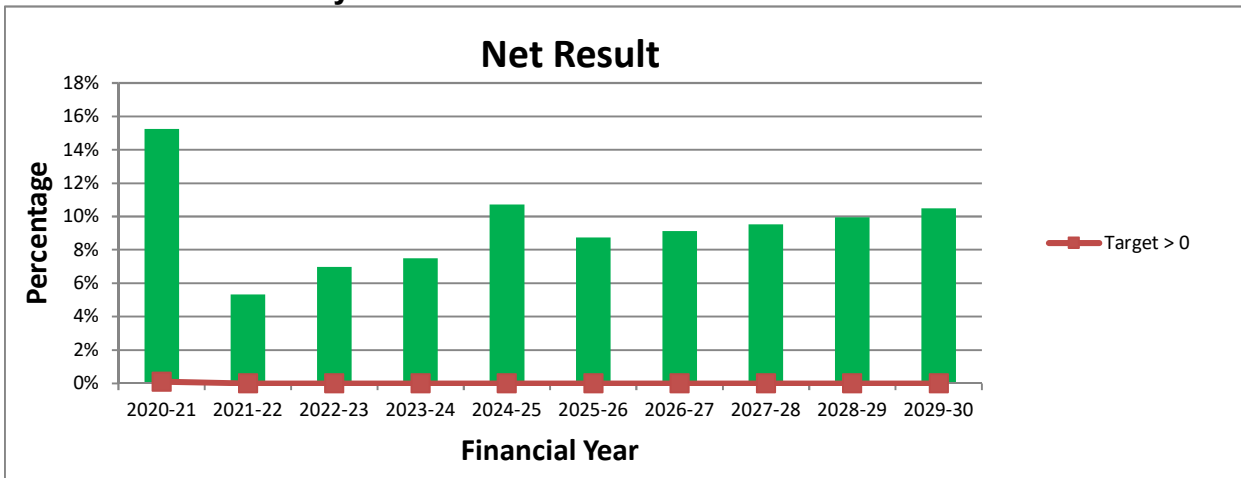
Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates Council will have a continual reliance on rate revenue compared to all other revenue sources.

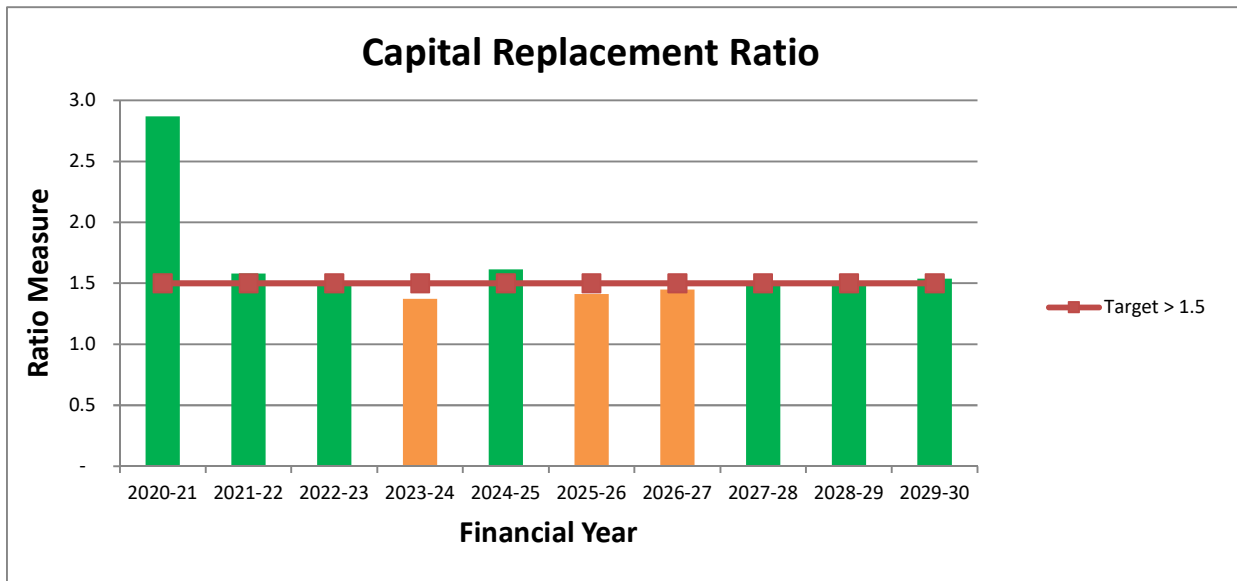
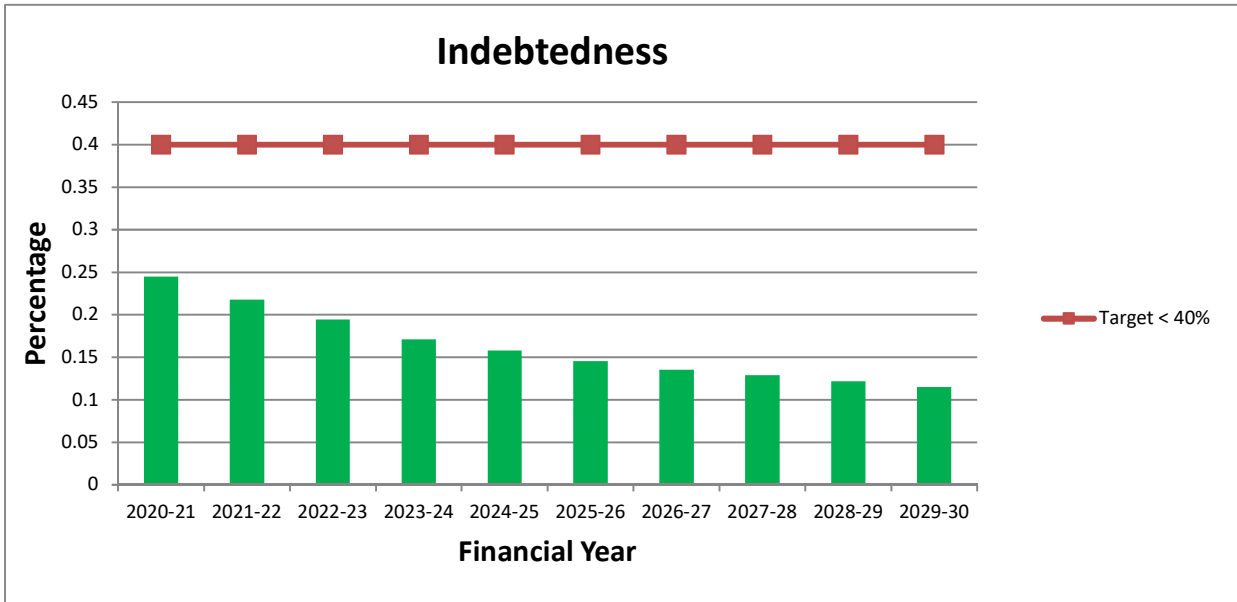
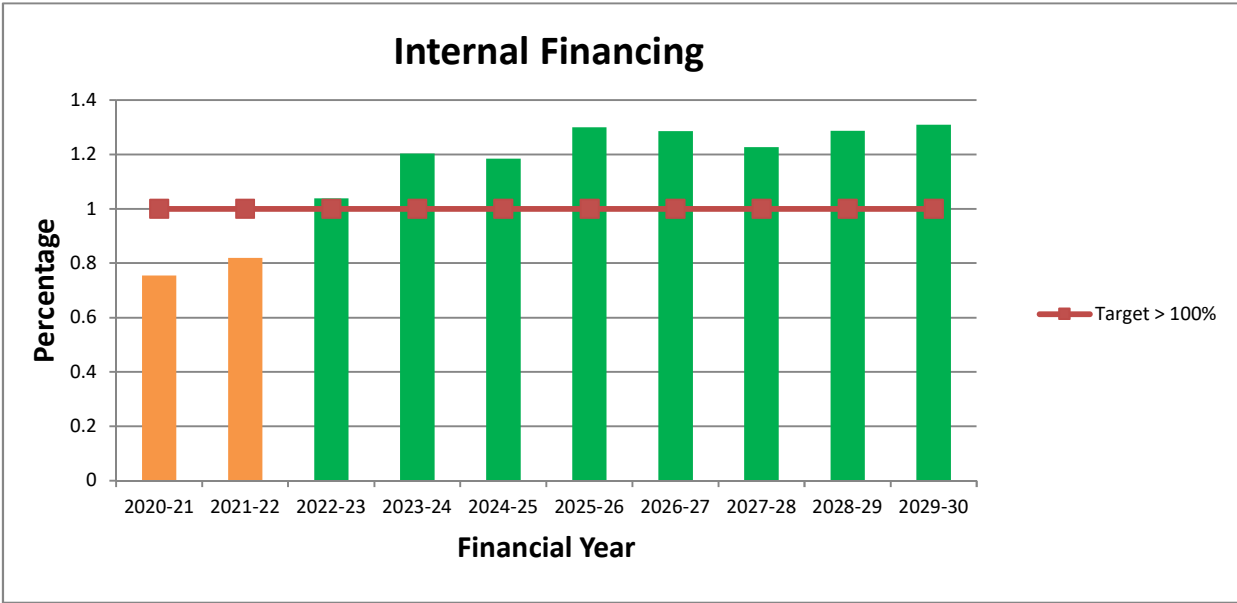
No significant changes are projected to Council operations, with the reliance on rates projected to remain consistent indicating no significant growth in rateable assessments.

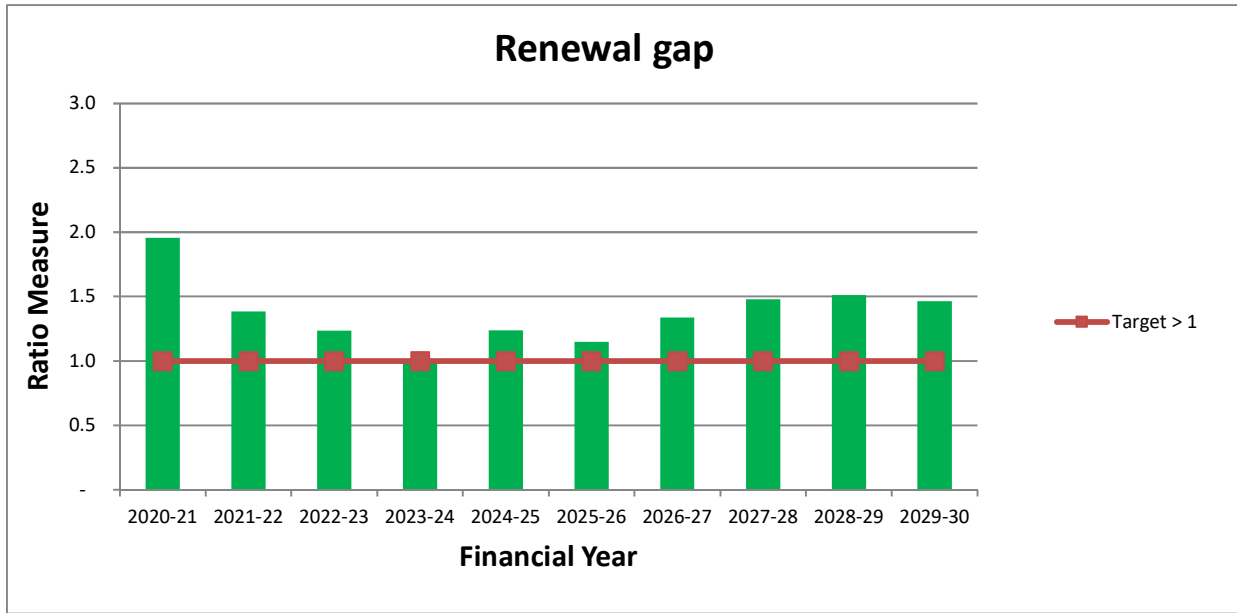
Financial Sustainability Performance

This appendix outlines Council's performance against the adopted financial sustainability plan indicators for the period 2020-21 to 2029-30

Financial Sustainability Plan indicators







**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Waste Management			
Bin Tows	Each	30.00	30.00
120 litre green waste bin	Each	80.00	80.00
240 litre green waste bin	Each	N/A	95.00
80 litre landfill bin	Each	N/A	70.00
120 litre landfill bin	Each	80.00	80.00
140 litre landfill bin	Each	N/A	85.00
120 litre recycling bin	Each	80.00	80.00
240 litre recycling bin	Each	95.00	95.00
Recycling & Recovery Centre			
Car Boot	1	46.00	48.00
Station Wagon	1	58.00	60.00
Small Utility/Van	1	70.00	73.00
Medium Utility/Van	1	106.00	110.00
Large Ute	1	112.00	116.00
Large Van	1	130.00	134.00
6 x 4 Trailer	1	99.00	99.00
6 x 4 Trailer High Side	1	132.00	136.00
7 x 5 Trailer	1	110.00	114.00
7 x 5 Trailer High Side	1	130.00	134.00
Medium Utility or Van	1	106.00	110.00
8 x 6 Tandem Trailer	1	132.00	136.00
8 x 6 Tandem Trailer High Side	1	142.00	147.00
White Goods - Refrigerator, Air-conditioners, Freezer etc.	1	41.00	43.00
Mattress - King / Queen / Double	1	44.00	46.00
Mattress - Single / Baby	1	32.00	33.00
Car Tyre	1	17.00	18.00
Car Tyre with Rim	1	20.00	21.00
4WD Tyre	1	21.00	22.00
4WD Tyre with Rim	1	24.00	25.00
Motor Bike Tyre	1	14.00	15.00
Motor Bike Tyre with Rim	1	14.00	15.00
Truck Tyre	1	38.00	40.00
Truck Tyre with Rim	1	44.00	46.00
Large Tractor Tyre	1	165.00	167.00
Motor Oil	Per litre	No charge	No charge
Car Battery	1	No charge	No charge
Scrap Metal (including Stoves and washing machines)	1	No charge	No charge
Household Recycling - Paper, Cardboard & Containers	1	No charge	No charge
Council Over the Counter native vegetation offset program			
General Habitat Unit (GHU) - Over the Counter Native Vegetation Offset	Per unit	141,885.00	141,885.00
Species Habitat Unit (SHU) - Over the Counter Native Vegetation offset	Per unit	147,000.00	147,000.00

Appendix 1 Fees and Charges			
Nillumbik Shire Council 2020-21 Fees & Charges			
Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Infrastructure			
Dispensations	Building over easement (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
	Front fence at corner (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
	Land subject to flooding (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
Subdivision supervision and Plan Checking	3.25% of actual costs of works - fees set by Subdivision Act plus GST (Fee rate set by requirements of the Subdivision Act)	3.25%	As per Building Control Commission Rates (TBA)
Pit Opening - Excluding Traffic management	Per hour	-	95.00
Traffic Control	Per controller (per hour)	-	As per contract rates
Copy of additional approved engineering plans	Flat rate	-	130.00
Endorse Traffic Guidance Scheme <i>(not applicable to Community run events)</i>	Per traffic guidance scheme	-	150.00
Capital Works			
Storm Water and Drainage Information		As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
Road Opening Permits - Works (other than minor works detailed below) :			
Arterial Road - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Arterial Road - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Minor Works conducted by utilities or public transport provider that are traffic impact works :			
Arterial Road - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Arterial Road - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Vehicle Crossing	Per site	180.00	189.00
Landscaping of nature strip	Per site	Monetary Fee Unit	Monetary Fee Unit

Appendix 1 Fees and Charges			
Nillumbik Shire Council 2020-21 Fees & Charges			
Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Stormwater Drainage Connection:			
- Easement or connection not requiring road opening	Per site	Monetary Fee Unit	Monetary Fee Unit
- Connection requiring road opening	Per site	Monetary Fee Unit	Monetary Fee Unit
Asset Protection		360.00	378.00
Reinstatement Costs			
Asset Reinstatements	Council claims actual cost of works plus a 30% surcharge plus GST		
Road Pavements	2m ² to 10m ² (per m ²)	As per contract rates	As per contract rates
	Greater than 10m ² (per m ²)	As per contract rates	As per contract rates
Footpath & Crossovers - Minimum charge of 2 m² or 2 lineal metres.			
These rates are charged for all reinstatements unless prior agreement to alternative arrangements (eg. cost plus 30%):			
- Footpaths	Asphalt, 75mm concrete, picher or flag type (per m ²)	As per contract rates	As per contract rates
- Crossovers	150mm concrete (per m ²)	As per contract rates	As per contract rates
Industrial Vehicular Crossing	Up to 175mm reinforced concrete (per m ²)	As per contract rates	As per contract rates
Kerb & Channel	Concrete, dish gutters and spoon drains concrete kerb (per lineal m)	As per contract rates	As per contract rates
Saw Cutting	Per lineal metre	As per contract rates	As per contract rates
Traffic Control	Per controller (per hour)	As per contract rates	As per contract rates
Following surcharges will apply for all concrete reinstatements works:			
Under 10m ² - 30% surcharge on invoice price			
Under 20m ² - 15% surcharge on invoice price			
Above 20 m ² - no surcharge applied			
Edendale Farm Community Environment Centre			
School Program Fees (1 July to 31 December)			
School program	Per child (1 hour)	5.70	5.80
School program	Per child - 1/2 day	13.00	13.30
School program	Per child - 3/4 day	16.70	17.00
School program	Per child - Full day	19.10	19.50
Preschool (excursion)	Per child (1 session)	7.60	7.80
Preschool (excursion)	Per child (2 sessions)	13.10	13.40
Preschool (excursion)	Per child (3 sessions)	15.40	15.80
Incursions	Per class	180.00 - 1000.00	180.00 - 1000.00
School visit/talk	Flat rate per hour	135.00	140.00
School Program Fees (1 January to 30 June)			
School program	Per child (1 hour)	5.80	6.00
School program	Per child - 1/2 day	13.30	13.70
School program	Per child - 3/4 Day	17.00	17.50
School program	Per child - Full day	19.50	20.00
Preschool (excursion)	Per child (1 session)	7.80	8.00
Preschool (excursion)	Per child (2 sessions)	13.40	13.80
Preschool (excursion)	Per child (3 sessions)	15.80	16.00
Incursions	Per class	180.00 - 1000.00	180.00 - 1000.00
School visit / talk	Flat rate per hour	140.00	140.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Workshops	Total direct costs of course divided by minimum number of enrolments: Direct costs (e.g.) - tutor - materials - equipment - venue hire - catering Plus indirect costs - staffing & administration calculated at \$26 per program hour All costs take into account CPI and GST where applicable. Fees will be adjusted to take into consideration the target group i.e. holders of concession cards	Fee for service	Fee for service
Other Fees			
Festival and event entry	Per person	5.00 - 30.00	10.00 - 50.00
Admissions - child (age 2 and over)	Child	Donation	Donation
Admission - adult	Adult	Donation	Donation
Farm Tour	Per child	8.50	9.50
Farm Tour	Per adult	9.50	10.50
Farm Tour	Adult concession	7.50	8.00
Eggs	Per dozen	7.50	8.00
Worms	Per batch	40.00 - 45.00	50.00 - 55.00
Poultry	Per head	At market price	At market price
Cattle	Per head	At market price	At market price
Sheep	Per head	At market price	At market price
Goats	Per head	At market price	At market price
Vegetable & Herb Seedlings	Per punnet or pot	1.00 - 4.00	2.00 - 5.00
Plants	Per tube	1.00 - 5.00	2.00 - 6.00
Plants	Per pot	5.00 - 65.00	5.00 - 75.00
Plants	Special	0.50 - 5.00	1.00 - 5.00
Stakes (3)	Per set	2.50	2.75
Stakes (50)	Per bundle	39.00	43.00
Tree Guards	Each	0.70	0.80
Planting Kit (Stake & tree guard)	Per set	3.00	3.50
Compost Bin	220 litre	54.00	59.50
Compost Mate	Each	20.00	22.00
Worm Factories	Standard	85.00	93.50
Worm Factory Spare Parts	Each	4.00 - 12.00	5.00 - 13.00
Indian Myna Traps	Each	60.00	66.00
Room Hire - Standard (Mummery and Macey rooms)			
Monday to Friday	Day time - 4 hours	178.00	185.00
Monday to Friday	Night time	178.00	185.00
Saturday and Sunday	Day time - 4 hours	178.00	185.00
Saturday	Night time	178.00	185.00
Monday to Friday	Per hour (max. 2 hours)	47.00	50.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	160.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	150.00	157.50

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Room Hire - Community, local small business & Not For Profit organisations (Mummery & Macey Rooms)			
Monday to Friday	Day time - 4 hours	126.00	132.00
Monday to Friday	Night time	126.00	132.00
Saturday and Sunday	Day time - 4 hours	126.00	132.00
Saturday	Night time	126.00	132.00
Any day	Per hour (max. 2 hours)	34.00	35.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	162.00
Bond	Per event (if required)	250.00 - 1,000.00	250.00 - 1000.00
Staff lock up fee	Night time	150.00	155.00
Room Hire - Council and LLN (Mummery & Macey rooms)			
Monday to Friday	Day time - 4 hours	126.00	132.00
Monday to Friday	Night time	126.00	132.00
Saturday and Sunday	Day time - 4 hours	126.00	132.00
Saturday	Night time	126.00	132.00
Any day	Per hour (max. 2 hours)	34.00	35.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	162.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	150.00	155.00
Room Hire - Standard (Gaston & Cox rooms)			
Monday to Friday	Day time - 4 hours	130.00	136.00
Monday to Friday	Night time	130.00	136.00
Saturday and Sunday	Day time - 4 hours	130.00	136.00
Saturday	Night time	130.00	136.00
Monday to Friday	Per hour (max. 2 hours)	34.00	35.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	163.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	150.00	157.50
Room Hire - Community, local small business & Not For Profit organisations (Gaston & Cox Rooms)			
Monday to Friday	Day time - 4 hours	94.00	98.00
Monday to Friday	Night time	94.00	98.00
Saturday and Sunday	Day time - 4 hours	94.00	98.00
Saturday	Night time	94.00	98.00
Any day	Per hour (max. 2 hours)	32.00	34.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	162.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	150.00	157.00
Room Hire - Council and LLN (Gaston & Cox)			
Monday to Friday	Day time - 4 hours	94.00	98.00
Monday to Friday	Night time	94.00	98.00
Saturday and Sunday	Day time - 4 hours	94.00	98.00
Saturday	Night time	94.00	98.00
Any day	Per hour (max. 2 hours)	32.00	34.00
Kitchen use charge	Per day	40.00	42.00
Cleaning levy	Per event (if required)	155.00	160.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Staff lock up fee	Night time	150.00	157.50
Additional services			
PA Hire	Per session	50.00	52.00
Waste Free party kit	Per session	40.00	42.00
Set up Fee	Per session	40.00	42.00
Mini Party	Per session	74.00	77.00
Farm Tour Party	Per session	164.00	172.00
Shelter Hire Outdoor Spaces			
Ironbark Shelter			
	Exclusive group with public liability insurance		
Birthday party shelter hire	Per session	186.00	195.00
Birthday party guinea pigs patting (incl. Shelter Hire)	Per session	260.00	273.00
Birthday party farm tour (incl. shelter hire)	Per session	350.00	367.00
Peppercorn & Sheoak Shelter			
	Exclusive group with public liability insurance		
Birthday party shelter hire	Group	96.00	100.00
Birthday party guinea pigs patting (incl. Shelter Hire)	Group	170.00	178.00
Birthday party farm tour (incl. shelter hire)		260.00	275.00
Acacia, Dam & Spiral Shelter			
	Exclusive group with public liability insurance		
Birthday party shelter hire	Per session	76.00	79.00
Birthday party guinea pigs patting (incl. Shelter Hire)	Per session	150.00	157.00
Birthday party farm tour (incl. shelter hire)	Per session	240.00	252.00
Hire of other spaces			
Hire of Amphitheatre	Day or Evening - 4 hours	150.00 - 200.00	175.00 - 250.00
Hire of designated lawn area	Per session	100.00 - 1,040.00	100.00 - 1,200.00
Hire of site	Exclusive use	1000.00 - 4000.00	1000.00 - 4000.00
Wedding	Per hour	300.00	350.00
Leisure Centre Facilities			
Eltham Leisure Centre	Per contract	Refer to contract	Refer to contract
Diamond Valley Sports	Per contract	Refer to contract	Refer to contract
Diamond Creek Pool	Per contract	Refer to contract	Refer to contract
Yarrambat Golf Course	Per contract	Refer to contract	Refer to contract
Diamond Creek Community Centre	Per Contract	Refer to contract	Refer to contract
Hurstbridge Sports Stadium	Per Hour	39.00	39.00
Leisure & Recreation			
Summer - Juniors, Womens & Veterans (90% discount)			
Summer			
A Grade	Per team	840.00	880.00
B Grade	Per team	730.00	765.00
C Grade	Per team	620.00	650.00
D Grade	Per team	505.00	530.00
Summer - Juniors, Womens & Veterans (90% discount)			
A Grade	Per team	84.00	88.00
B Grade	Per team	73.00	76.00
C Grade	Per team	62.00	65.00
D Grade	Per team	50.50	53.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Winter			
A Grade	Per team	1,430.00	1,500.00
B Grade	Per team	1,320.00	1,385.00
C Grade	Per team	1,200.00	1,255.00
D Grade	Per team	1,085.00	1,135.00
Winter - Juniors, Womens & Veterans (90% discount)			
A Grade	Per team	143.00	150.00
B Grade	Per team	132.00	138.00
C Grade	Per team	120.00	125.00
D Grade	Per team	108.50	113.00
Casual Ground Use			
Commercial Hire	Per day	385.00	400.00
Commercial Hire	Per 1/2 day	230.00	240.00
Commercial Use	Additional hourly charge	110.00	115.00
Community Use	Per day	115.00	120.00
Community Use	Per 1/2 day	70.00	73.00
Community Use	Additional hourly charge	25.00	26.00
School Fees			
Schools within Municipality	Per hour	26.00	27.00
Schools outside Municipality	Per hour	40.00	42.00
Zone events	Per day	245.00	257.00
Zone events	Per 1/2 day	125.00	131.00
Synthetic Soccer Pitch			
Local club use	Per hour	44.00	46.00
School use	Per hour	60.00	63.00
Other user groups	Per hour	66.00	69.00
Academy programs		80.00	84.00
Floodlight use (casual users only)	Per hour	57.00	59.00
Personal Training / Group Fitness			
Monthly Hire	Reoccurring	120.00	125.00
Casual Hire	Half day	185.00	195.00
Casual Hire	Full day	285.00	300.00
Building Services			
Building Permit (within Nillumbik SC)	Value of works between \$1 - \$5,000	650.00	750.00
Building Permit (within Nillumbik SC)	Value of works between \$5,001 - \$15,000	750.00	1,000.00
Building Permit (within Nillumbik SC)	Value of works between \$15,001 - \$50,000	1,000.00	1,200.00
Building Permit (within Nillumbik SC)	Value of works between \$50,001 - \$100,000	1,150.00	1,500.00
Building Permit (within Nillumbik SC)	Value of works between \$100,001 - \$150,000	1,600.00	1,600.00
Building Permit (within Nillumbik SC)	Value of works between \$150,001 - \$200,000	1,900.00	1,900.00
Building Permit (within Nillumbik SC)	Value of works between \$200,001 - \$300,000	2,000.00	2,000.00
Building Permit (within Nillumbik SC)	Value of works between \$300,001 - \$400,000	2,250.00	2,250.00
Building Permit (within Nillumbik SC)	Value of works between \$400,001 - \$1,000,000	2,350.00	2,350.00
Building Permit (within Nillumbik SC)	Value of works \$1,000,001 and over	POA	POA

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Building Permit (within Nillumbik SC) - Additional Inspections	Fee per additional inspection (beyond quantity provided for in permit contract)	150.00	150.00
Building Inspection (within Nillumbik SC)	Fee for Building Inspection per hour	160.00	160.00
Building Inspection (outside Nillumbik boundaries)	Fee for Building Inspection per hour	190.00	190.00
Multiple Dwelling Application (within Nillumbik SC)	Per application (Excludes apartment building applications - considered under commercial)	POA	POA
Building Permit (within Nillumbik SC) - Demolition Permit	Per demolition permit application	750.00	750.00
Building Permit (within Nillumbik SC) - Sheds, carports, non masonry garages, verandas (\$15,000 - \$30,000)	Per building permit application - Sheds, carports, non masonry garages, verandas between \$15,000 - \$30,000	800.00	900.00
Additional application fee for Owner/Builder application	Fee in addition to relevant Building Permit fee, depending on complexity of application and extent of assistance required	POA - Min \$100.00	POA - Min \$100
Building Permit (Outside Nillumbik boundaries)	Fee per building permit application	POA	POA
Multiple Dwelling Application (Outside Nillumbik boundaries)	Per application (Excludes apartment building applications - considered under commercial)	POA	POA
Report & Consents (Dispensations)	As set by VBA	283.35 + CPI	290.40 + CPI
Amended Plans	Per application to amend plans	250.00	POA - Min \$250
Extension of Time	Per application for extension of time	300.00	300.00
Above Ground Swimming Pool (within Nillumbik SC)	Per application	720.00	850.00
In-ground swimming pool (within Nillumbik SC)	Per application	900.00	1,200.00
Certificate of pool and spa barrier compliance	Per application	-	650.00
Lodgement fee for registration of pools and spas	Per application	-	31.80 + CPI
Pools and spas search fee	Per application	-	47.20 + CPI
Lodgement of Certificate of Swimming pool and Spa barrier compliance	Per application	-	20.40 +CPI
Lodgement of Certificate of pool and spa barrier noncompliance	Per application	-	385.10 + CPI
Building Inspection for selected Private Building Surveyor (within Nillumbik SC)	Per building inspection	250.00	250.00
Building Inspection for selected Private Building Surveyor (outside Nillumbik boundaries)	Per building inspection	300.00	300.00
Building Prosecution Administration and Withdrawal Fee	Per building order withdrawal	850.00	850.00
Building Prosecution Administration and Withdrawal Fee	Per serious breach leading to building notice withdrawal	500.00	650.00
Building Notice Administration and Withdrawal Fee	Per request for withdrawal of building notice/order	720.00	650.00
Permission to retain illegal structures	Value of works	-	POA - 1.5 x applicable cost of building permit fee (based on cost of works)
Building Miscellaneous	Per property Information request - Building form 10, As advised by VBA	46.10 + CPI	47.20 + CPI
Building Miscellaneous	Per priority request - additional charge for priority property information request - 24 hour turnaround	40.00	40.00
Building Miscellaneous	Per request for house plans (Depends on number of plans)	95.00	100.00
Building Miscellaneous	Per request for Commercial & Industrial Plans (Depends on number of plans) - electronic	200.00	200.00

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Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A4	-	0.20
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A3	-	0.50
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A0	-	5.00
Building Miscellaneous	Per external lodgement - commercial (Set by VBA)	118.90 + CPI	121.90 + CPI
Building Miscellaneous	Per external lodgement - residential (Set by VBA)	118.90 + CPI	121.90 + CPI
Building Surveying Consultancy	Consultancy service/advice per hour - General building surveying advice, pre-application advice. Applications which require additional work, effort or technical advice to will attract consultancy charges. Any application where priority service is requested will attract a consultancy charge.	160.00	220.00
Liquor Licence Inspection and Report fee	Per inspection and report request	500.00	750.00
Government Levy	As advised by Building Commission - applied to each building permit	0.00128 x cost of works	0.00128 x cost of works
Bushfire Attack Level	Per request and assessment	250.00	250.00
Report and Consent 604	Per application	283.35 + CPI	290.40 +CPI
Hoarding permit (Street Occupation)	Per occupied area, or minimum fee	\$5 per m2 per week or min \$200 per week	\$5 per m2 per week or min \$200 per week
Commercial building permits (Within or Outside Nillumbik)	Value of works up to \$50,000	1,000.00	1,500.00
Commercial building permits (Within or Outside Nillumbik)	Value of works between \$50,000 - \$200,001	1,500.00	2,500.00
Commercial building permits (Within or Outside Nillumbik)	Value of works between \$200,000 - \$1,000,000	2,800.00	3,000.00
Commercial building permits (Within or Outside Nillumbik)	Value of works greater than \$1,000,001	POA	POA
Commercial building inspection (Within or Outside Nillumbik)	Per inspection	200.00	200.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by Council or community based organisation with less than 5,000 attendees at any one time - site inspection during business hours	No fee charged	No fee charged
Occupancy Permit Inspection Fee - Place of Public Entertainment (POPE)	Event conducted by Council or community based organisation with less than 5,000 attendees at any one time - site inspection outside business hours	-	200.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted through Council or community based organisation with greater than 5,000 attendees at any onetime	450.00	450.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by a natural person or body corporate (business) with less than 5,000 attendees at any onetime	750.00	750.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by a natural person or body corporate (business) with greater than 5,000 attendees at any onetime	1,450.00	1,450.00
Occupancy Permit Inspection Fee - Place of Public Entertainment (POPE)	Inspection Fee Per Hour if an inspection is required outside standard business hours - for Event conducted by a natural person or body corporate (business)	200.00	200.00
Occupancy Permit - Place of Public Entertainment (POPE) - Events held within a building	Event conducted within a building	POA	POA
Siting of Temporary Structures	Per siting request/application approval	283.35	300.00
Siting of Temporary Structures	Inspection Fee Per Hour if an inspection is required outside standard business hours	200.00	200.00
Community Safety			
Impounding Livestock	Labour - ordinary per hour	52.00	53.00
Impounding Livestock	Labour - time and a half per hour	78.00	80.00

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Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Impounding Livestock	Labour - double time per hour	104.00	105.00
Impounding Livestock	Trespass sheep/goat/pig per head	26.50	27.00
Impounding Livestock	Trespass other cattle per head	31.50	32.00
Impounding Livestock	Transport - Monday to Saturday	104.00	105.00
Impounding Livestock	Transport - Sunday/Public Holidays	132.00	134.00
Impounding Small Livestock	Sustenance - chicken/rabbit/ferret/bird per day	5.00	5.50
Impounding Medium Livestock	Sustenance - sheep/goat/pig per day	21.50	22.00
Impounding Large Livestock	Sustenance – cattle/horse per day	26.50	27.00
Impounding Livestock	Pound fees	21.50	22.00
Impounding Livestock	Posting notice	26.50	27.00
Impounding Livestock	Insertion of notice in newspapers	47.00	47.50
Impounding Livestock	Advertisement cost	At cost	At cost
Dog Pound - Release	Release same day	-	57.00
Dog Pound - Release	Release first day	88.00	90.00
Dog Pound - Sustenance	Sustenance per day	31.50	32.00
Animal Registration	Dog maximum fee	300.00	200.00
Animal Registration	Dog reduced fee (Micro chipped only. Excludes new registrations)	100.00	102.00
Animal Registration	Dog minimum fee (Desexed)	51.00	52.00
Animal Registration	Cat maximum fee	295.00	300.00
Animal Registration	Cat reduced fee (Micro chipped only)	100.00	102.00
Animal Registration	Cat minimum fee (Desexed)	51.00	52.00
Animal Registration	Transfer	10.00	10.50
Animal Registration	Replacement tag	10.00	11.00
Animal Registration	Pensioner registration of any animal	1/2 Std Fee	1/2 Std Fee
Animal Registration	Domestic animal business	380.00	385.00
Animal Registration	Dangerous/restricted Breed	380.00	385.00
Local Law Permits	More than animals specified in Local Law	107.00	110.00
Local Law Permits	Pensioner concession - animal permit	53.50	55.00
Local Law Bonds	Cat cage holding fee (refundable)	-	50.00
Local Law Permits	Outdoor eating facilities - 1st table	190.00	194.00
	- Thereafter	100.00	102.00
Local Law Permits	Temporary signs and A Frames	120.00	122.00
Local Law Permits	Temporary Real Estate signage (multiple signs/year)	500.00	500.00
Local Law Permits	Goods/furniture on footpaths	200.00	204.00
Local Law Permits	Busking per day	47.00	47.50
Local Law Permits	Commercial fairs	1,900.00	1,935.00
Local Law Permits	Storage on roads per day	47.00	47.50
Local Law Permits	Skips	47.00	47.50
Local Law Permits	Use of motorised toy vehicles on private property	95.00	95.00
Local Law Permits	Burning Off	-	-
Local Law Permits	Road side vending (per day)	182.00	185.00
Local Law Permits	Road side vending (half day = 4hrs)	96.00	97.00
Local Law Permits	Road side vending (per annum)	Refer day rate	Refer day rate
Local Law Permits	Caravans	102.00	104.00

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Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Local Law Permits	Camping on Council land per day	26.50	27.00
Local Law Releases	Shopping trolleys per item	102.00	104.00
Local Law Releases	Charity bins per item	102.00	104.00
Local Law Releases	Skips per item	102.00	104.00
Local Law Releases	A frames & signs	120.00	120.00
Local Law Releases	Miscellaneous small items	102.00	104.00
Local Law Releases	Miscellaneous large items	102.00	104.00
Parking Fines	Section 87(4) of the Road Safety Act 1986 60% of one penalty unit	0.6 Penalty Unit	0.6 Penalty Unit
Parking Fines	Infringement Court Fees (as advised)	As advised	As advised
Parking Fines	Witness fees (as awarded)	As awarded	As awarded
Derelict Vehicles	Release	205.00	209.00
Derelict Vehicles	Towing	160.00	163.00
Derelict Vehicles	Storage per day	25.50	26.00
Parking Permits	Resident schemes	51.00	52.00
Parking Permits	Resident schemes - Temporary 5-day	51.00	52.00
Parking Permits	Private parking permits		22.00
Parking Permits	Disabled parking	-	-
Parking Permits	Disabled parking - replacement	-	-
Parking Permits	Eltham Traders Permit Scheme	100.00	100.00
Parking Permits	Trade/Builders parking permit / day	52.00	52.00
Filming Permits	Application fee - filming	200.00	200.00
Filming Permits	Application fee - stills photography	100.00	100.00
Filming Permits	Application fee (student or not for profit)	-	-
Filming Permits	Use of Council reserve/facility / per day	700.00	700.00
Filming Permits	Use of Council reserve/facility / half day	350.00	350.00
Filming Permits	Parking - car/day	40.00	40.00
Filming Permits	Parking - truck/day	80.00	80.00
Filming Permits	Low impact permit fee (in addition to application fee)	150.00	150.00
Filming Permits	High impact permit fee (in addition to application fee)	500.00	500.00
Environmental Health			
Initial Registration of Food Premises	Class one premises	650.00	655.00
Initial Registration of Food Premises	Class two premises	760.00	765.00
Initial Registration of Food Premises	Class three premises	450.00	455.00
Plans Approval Fee of Premises	Premises	175.00	178.00
Initial Registration of Food Premises	Community group - class 2	595.00	600.00
Initial Registration of Food Premises	Community group - class 3	445.00	450.00
Notification of Food Premises	Class four premises	-	-
Renewal Registration of Food Premises	Class one premises	565.00	570.00
Renewal Registration of Food Premises	Class two premises	665.00	670.00
Renewal Registration of Food Premises	Class three premises	370.00	375.00
Renewal Registration of Food Premises	Community group - class 2	340.00	345.00
Renewal Registration of Food Premises	Community group - class 3	185.00	187.00
Food Premises Additional inspection	Other than mandatory inspection and 1 follow up	147.00	150.00
Food Premises Associated Activity	Where a proprietor chooses to register fixed premises and associated mobile premises together this additional fee applies to the mobile premises (instead of individual street-trader fees)	122.00	124.00

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Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Temporary Food Premises Permit	Single event	89.00	90.00
Temporary Food Premises Permit	Community group single event	-	45.00
Pre Purchase Inspection	Food or health premises	180.00	182.00
Failed sampling result	2nd and subsequent sampling results	185.00	187.00
Street-trader Registration	Class two premises	250.00	254.00
Street-trader Registration	Class three premises	168.00	170.00
Transfer of Registration		375.00	380.00
Additional Component	Per additional component (eg bakery, butcher, deli) to main activity	148.00	150.00
Additional Staff	Additional charge per staff EFT over 5 for all premises.	10.00	10.00
Hairdresser Registration - Initial only	1	175.00	178.00
Beauty Therapy Registration	1	205.00	208.00
Beauty Therapy Renewal	1	205.00	208.00
Skin Penetration Registration	1	250.00	254.00
Skin Penetration Renewal	1	250.00	254.00
Prescribed Accommodation	Fee for < 10 beds	285.00	290.00
	Fee for 10 - 20 beds	465.00	470.00
	Fee for > 20 beds	595.00	600.00
Health - Colonic Irrigation Registration	1	205.00	208.00
Health - Colonic Irrigation Renewal	1	205.00	208.00
Domestic Wastewater Management (cost recovery)			
Septic Application	1	630.00	477.5
Report and Consent	1	283.35 + CPI	As advised
Septic Additional inspection	Other than 1 PTI inspection and 1 PTU inspection	145.00	148.00
Extension of Septic Permit	1	210.00	to be determined
Alteration of Septic Tank	1	630.00	477.5
Search for septic plans	1	45.00	47.20
Application to Retain Septic System in Reticulated Area	Includes site inspection, records search and one water sample analysis	410.00	415.00
Statutory Planning			
Planning Miscellaneous - History	Per request - general planning information (permits & dates etc.)	150.00	153.00
Planning Miscellaneous - Written Planning Advice	Per Request - for written planning information/advice	150.00	153.00
Planning Miscellaneous - Permit Information (1 Permit)	Planning permit details (copies of permits, price per permit). One permit	130.00	132.60
Planning Miscellaneous - Permit information (2 Permits)	Planning permit details (copies of permits, price per permit) Search last permit. Two Permits	245.00	249.90
Planning Miscellaneous - Multiple Permit Information	Planning permit details (copies of permits, price per permit) Search all permits	370.00	377.40
Planning Miscellaneous - Form 29A Building Demolition Request	Per Request - Section 29A Building Demolition Request	83.10 + CPI	85.20 + CPI
Planning - Miscellaneous Consents	Miscellaneous consents (eg. S173)	325.00	331.50
Planning - Extension of Time (1st)	Request for extension of time to permit - first request	325.00	325.00
Planning - Extension of Time (Subsequent)	Request for extension of time to permit - subsequent requests	425.00	425.00
Planning - Amendment to Application	Request for amendment to application - after notice	Variable - 40% of original fee	Variable - 40% of original fee
Permit application class:			
Planning	Class 1	1,286.10 + CPI	1,318.10 + CPI
Planning	Class 2	195.10 + CPI	199.90 + CPI
Planning	Class 3	614.10 + CPI	629.40 + CPI

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Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Planning	Class 4	1,257.20 + CPI	1288.50 + CPI
Planning	Class 5	1,358.30 + CPI	1392.10 + CPI
Planning	Class 6	1459.50 + CPI	1495.80 + CPI
Planning	Class 7	195.10 + CPI	199.90 + CPI
Planning	Class 8	419.10 + CPI	429.50 + CPI
Planning	Class 9	195.10 + CPI	199.90 + CPI
Planning	Class 10	195.10 + CPI	199.90 + CPI
Planning	Class 11	1,119.90 + CPI	1,147.80 + CPI
Planning	Class 12	1,510.00 + CPI	1,547.60 + CPI
Planning	Class 13	3,330.70 + CPI	3,413.70 + CPI
Planning	Class 14	8,489.40 + CPI	8,700.90 + CPI
Planning	Class 15	25,034.60 + CPI	25,658.30 + CPI
Planning	Class 16	56,268.30 + CPI	57,670.10 + CPI
Subdivision	Class 17	1,286.10 + CPI	1,318.10 + CPI
Subdivision	Class 18	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 19	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 20	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 21	1,286.10 + CPI	1318.10 + CPI
Planning	Class 22	1,286.10 + CPI	1318.10 + CPI
Request for amendment to permit class:			
Planning	Class 1	1,286.10 + CPI	1318.10 + CPI
Planning	Amendment to change permit preamble or conditions (other than for a single dwelling)	1,286.10 + CPI	1318.10 + CPI
Planning	Class 2	195.10 + CPI	199.90 + CPI
Planning	Class 3	614.10 + CPI	629.40 + CPI
Planning	Class 4	1,257.20 + CPI	1,288.50 + CPI
Planning	Class 5	1,358.30 + CPI	1392.1 + CPI
Planning	Class 6	1,358.30 + CPI	1392.1 + CPI
Planning	Class 7	195.10 + CPI	199.90 + CPI
Planning	Class 8	419.10 + CPI	429.50 + CPI
Planning	Class 9	195.10 + CPI	199.90 + CPI
Planning	Class 10	195.10 + CPI	199.90 + CPI
Planning	Class 11	1,119.90 + CPI	1,147.80 + CPI
Planning	Class 12	1,510.00 + CPI	1,547.60 + CPI
Planning	Class 13	3,330.70 + CPI	3,413.70 + CPI
Planning	Class 14	3,330.70 + CPI	3,413.70 + CPI
Planning	Class 15	3,330.70 + CPI	3,413.70 + CPI
Planning	Class 16	3,330.70 + CPI	3,413.70 + CPI
Subdivision	Class 17	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 18	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 19	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 20	1,286.10 + CPI	1318.10 + CPI
Subdivision	Class 21	1,286.10 + CPI	1318.10 + CPI
Planning	Class 22	1,286.10 + CPI	1318.10 + CPI
Certification	Certification of subdivision (per 100 lots)	170.50 + CPI	174.80 + CPI
Certification	Alteration of plan	108.40 + CPI	111.10 + CPI
Certification	Amendment to certified plan	137.30 + CPI	140.70 + CPI
Certification	Recertification of a plan of subdivision	137.30 + CPI	140.70 + CPI
Planning - Satisfaction Matter	Satisfaction matter	317.90 + CPI	325.80 + CPI
Planning - Certificate of Compliance	Certificate of compliance	317.90 + CPI	325.80 + CPI

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Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Planning - Section 173 Change	For an agreement to amend or end a Section 173 Agreement - consent request	643.00 + CPI	659.00 + CPI
PS Copying (not including written objections)	A3 copies	5.00	5.00
PS Copying (not including written objections)	A4 copies	5.00	5.00
PS Copying (not including written objections)	A1 copies	20.00	20.00
Advertising	Mail out up to 10 notices	125.00	125.00
Advertising	11-20 notices	200.00	200.00
Advertising	21-30 notices	250.00	250.00
Advertising	31-40 notices	300.00	300.00
Advertising	41-50 notices	350.00	350.00
Advertising	51-75 letters more	425.00	425.00
Advertising	76 letters or more	550.00	550.00
Advertising	1 site notice	75.00	75.00
Advertising	2 site notices	100.00	100.00
Advertising	3 site notices	125.00	125.00
Advertising	4+ site notices	150.00	150.00
Advertising	Replacement sign	40.00	40.00
Advertising	Planning notice installation service	Cost plus 10% administration charge	Cost plus 10% administration charge
Advertising	Notice in local paper	Cost plus 10% administration charge	Cost plus 10% administration charge
Plans to satisfy permit conditions	First submission of plans to satisfy Condition 1 of planning permit	-	
Plans to satisfy permit conditions	Resubmission of plans to satisfy Condition 1 of planning permit	140.00	140.00
Removal of trees < 2 (Arborist) - fast-track	Per application (must be charged in conjunction with appropriate statutory application fee)	265.00	270.30
Request for secondary consent approval (<=3 Changes)	3 itemised changes	375.00	375.00
Request for secondary consent approval (4+ Changes)	4 or more itemised changes	525.00	525.00
Planning Scheme Amendments			
Planning	Planning Scheme amendment (stage 1)	2,976.70 + CPI	3,050.90 + CPI
Planning	Planning Scheme amendment (stage 2 - < 10 submissions)	14,753.50 + CPI	15,121.00 + CPI
Planning	Planning Scheme amendment (stage 2 - 11-20 submissions)	29,478.00 + CPI	30,212.40 + CPI
Planning	Planning Scheme amendment (stage 2 - > 20 submissions)	39,405.20 + CPI	40,386.90 + CPI
Planning	Planning Scheme amendment (stage 3)	469.60 + CPI	481.30 + CPI
Planning	Planning Scheme amendment (stage 4)	469.60 + CPI	481.30 + CPI
Arts & Culture			
Nillumbik Prize for Contemporary Writing entry fee	"Open" per entry (max 3 entries)	20.00	20.00
Nillumbik Prize for Contemporary Writing entry fee	"Local" per entry (max 3 entries)	no charge	no charge
Alan Marshall Book Reprint	1	10.00	10.00
Ekphrasis	"Open" per entry (max 3 entries)	15.00	15.00
Ekphrasis	"Local" per entry (max 3 entries)	no charge	no charge
Ekphrasis	"Youth" per entry (max 3 entries)	no charge	no charge
Laughing Waters Stories publication	1	35.00	35.00
Hire Eltham Gallery	Per week	40.00	40.00
Nillumbik Prize for Contemporary Art entry fee	Per entry	25.00	25.00
Artist Residency fee	Per week	100.00	100.00

Appendix 1 Fees and Charges			
Nillumbik Shire Council 2020-21 Fees & Charges			
Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Community Programs			
Social Support Group			
- Low	Per session (means tested)	9.20	9.45
- Medium	Per session (means tested)	9.45	9.70
- High	Per session (means tested)	10.40	10.65
Occasional Child Care			
Child Care for booked users - ELTHAM	1 child per session	15.30	78.00
Child Care for booked users - PANTON HILL	1 child per session	14.00	73.50
Child Care for casual users - ELTHAM	1 child per session	-	83.00
Child Care for casual users - PANTON HILL	1 child per session	-	78.50
Preschool			
Centralised Preschool Enrolments	Per child	37.00	38.00
Community Transport			
Community Transport	Per trip (one way)	2.10	2.20
One on One Transport	Per trip inside shire boundary - one way	6.40	6.60
One on One Transport	Per trip outside shire boundary - one way	10.00	10.50
Community Bus Hire	Full day	120.00	120.00
Community Bus Hire	Half day	70.00	70.00
Living & Learning Nillumbik			
Fee for Service Courses	Total direct costs divided by minimum number of enrolments: Direct Costs (e.g.) - tutor - materials, marketing - equipment - venue hire - catering Plus Indirect Costs - staffing & administration calculated at \$26 per program hour All costs take into account GST where applicable. Fees will take into consideration the target group i.e. holders of concession cards		
Co-ops (untutored self-help Interest Groups)	Per session	Fees calculated as per Fee for Service	Fees calculated as per Fee for Service
Government Funded Training	As per ministerial directive	Fees calculated as per Fee for Service	Fees calculated as per Fee for Service
Corporate, business and institutional course delivery	Per course or per attendee, depending on delivery model	POA	POA
Living & Learning Nillumbik Eltham			
Pavilion	Up to 25 people for meeting; includes kitchen facilities		
	- Standard rate (per hour)	62.00	62.50
	- Community rate (per hour)	31.00	31.50
	- Unfunded voluntary group occasional	14.00	14.50
Sunroom	Up to 15 people; includes kitchen facilities (access needs to be arranged)		
	- Standard rate (per hour)	49.00	49.50
	- Community rate (per hour)	22.50	23.00
	- Unfunded voluntary group occasional	14.00	14.50
Kitchen	Up to 12 people		
	- Standard rate (per hour)	25.50	26.00
	- Community rate (per hour)	20.50	21.00
	- Unfunded voluntary group	14.00	14.50
Art Studio 2 (small)	Up to 20 people; includes kitchen facilities		
	- Standard rate (per hour)	48.50	49.00
	- Community rate (per hour)	19.50	20.00
	- Unfunded voluntary group	14.00	14.50

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Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Clay Studio	Additional individual bookings by current class participants		
	- Standard rate (per hour)	48.50	49.00
	- Community rate (per hour)	26.00	26.50
Training Room	Up to 14 people		
	- Standard rate (per hour)	49.00	49.50
	- Community rate (per hour)	22.50	23.00
	- Unfunded voluntary group	14.00	14.50
Courthouse Training Room	Up to 20 people; includes kitchen facilities		
	- Standard rate (per hour)	49.00	49.50
	- Community rate (per hour)	25.50	26.00
	- Unfunded voluntary group	14.00	14.50
Living & Learning Nillumbik Panton Hill			
Banksia/Eucalyptus	Up to 25 people - standard rate		
	- Standard rate (per hour)	36.00	36.50
	- Community rate (per hour)	25.00	25.50
	- Unfunded voluntary group	14.00	14.50
Sunroom	Up to 10 people; kitchen facilities		
	- Standard rate (per hour)	30.50	31.00
	- Community rate (per hour)	20.00	20.50
	- Unfunded voluntary group	14.00	14.50
Kitchen	Up to 15 people		
	- Standard rate (per hour)	36.00	36.50
	- Community rate (per hour)	25.00	25.50
	- Unfunded voluntary group	14.00	14.50
Living & Learning Nillumbik Diamond Creek			
Downstairs classroom	Up to 15 people for meeting; includes kitchen facilities		
	- Standard rate (per hour)	30.50	31.00
	- Community rate (per hour)	22.00	22.50
	- Unfunded voluntary group	14.00	14.50
Upstairs classroom	Up to 25 people; includes kitchen facilities		
	- Standard rate (per hour)	36.00	36.50
	- Community rate (per hour)	25.50	26.00
	- Unfunded voluntary group	14.00	14.50
Computer room	Up to 11 people; includes kitchen facilities		
	- Standard rate (per hour)	25.50	26.00
	- Community rate (per hour)	20.00	20.50
	- Unfunded voluntary group	14.00	14.50
	If computers are required		
	- Standard rate (per hour)	36.00	36.50
	- Community rate (per hour)	25.50	26.00
- Unfunded voluntary group	20.50	14.50	
Community Halls Network			
Eltham Community & Reception Centre			
Function	Friday Saturday & Sunday		
	- Standard rate	1,190.00	1,215.00
	- Community rate	830.00	850.00
Event	Rate per event/day		
	- standard rate	890.00	910.00
	- Community rate	625.00	637.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Event - Whole of ECRC	Rate per event/day		
	- Standard rate	890.00	1,365.00
	- Community rate	625.00	955.00
ECRC Function weekends	Rate per event/day		
	- Standard rate	1,780.00	1,825.00
	- Community rate	1,250.00	1,275.00
1x Hall weekdays	Rate per hour		
	- Standard rate	58.00	60.00
	- Community rate	41.00	42.00
1x Hall week evenings Mon-Thur	Rate per hour		
	- Standard rate	95.00	90.00
	- Community rate	65.00	63.00
ECRC weekdays	Rate per hour		
	- Standard rate	85.00	90.00
	- Community rate	60.00	63.00
ECRC week evenings	Rate per hour		
	- Standard rate	140.00	125.00
	- Community rate	99.00	88.00
Additional Hours	Rate Per hour		
	- Standard rate	130.00	150.00
	- Community rate	91.00	105.00
Cutlery / Crockery / Glassware	Rate per hour		
	- Standard rate	105.00	110.00
Use of Kitchen	Rate per hour		
	- Standard rate	85.00	150.00
	- Community rate	60.00	105.00
Eltham Performing Arts Centre	Rate per hour		
	- Standard rate	47.00	37.00
	- Community rate	32.00	26.00
	Performance Rate		
	- Standard rate	700.00	560.00
Eltham Library Multi Purpose Room	Rate per hour		
	- Standard rate	37.00	37.00
	- Community rate	27.00	26.00
Outdoor Performance Centre	Rate per hour		
	- Standard rate	21.00	25.00
	- Community rate	14.70	18.00
	School concerts		
	- Standard rate	210.00	250.00
	- Community rate	120.00	175.00
The Emergency Operations Centre/ Kangaroo Ground Hall	Rate per hour		
	- Standard rate	37.00	34.00
	- Community rate	24.00	24.00
	Function		
	- Standard rate	700.00	560.00
	- Community rate	490.00	392.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Hurstbridge Hall	Rate per hour		
	- Standard rate	37.00	34.00
	- Community rate	23.00	24.00
	Function		
	- Standard rate	560.00	560.00
	- Community rate	390.00	392.00
Eltham North Hall	Rate per hour		
	- Standard rate	37.00	37.00
	- Community rate	26.00	26.00
	Function		
	- Standard rate	740.00	560.00
	- Community rate	520.00	392.00
North Warrandyte Family Centre	Rate per hour		
	- Standard rate	37.00	34.00
	- Community rate	25.00	24.00
	Function		
	- Standard rate	750.00	560.00
	- Community rate	520.00	392.00
Senior Citizens - Diamond Creek			
Small Meeting Room	1 day hire - concession	37.00	37.00
	1/2 day hire - concession	19.00	19.00
	Hourly rate - concession	9.50	9.50
Hall/Large Meeting Room	1 day hire - concession	68.00	68.00
	1/2 day hire - concession	32.00	34.00
	Hourly rate - concession	16.00	17.00
Senior Citizens - Eltham			
Annexe	1 day hire - concession	37.00	37.00
	1/2 day hire - concession	19.00	19.00
	Hourly rate - concession	9.50	9.50
Large Hall	1 day hire - concession	68.00	68.00
	1/2 day hire - concession	32.00	34.00
	Hourly rate - concession	16.00	17.00
Diamond Creek East Community Building - Coniston St			
Facility Hire charge	Hourly rate	10.50	11.00
Weekend Function	Per function	0	100.00
Eltham North Maternal & Child Health Centre			
Facility Hire charge	Hourly rate	11.50	11.00
Hurstbridge Community Hub			
Community Room	Standard rate	68.00	69.50
	Community benefit	35.00	35.50
	Community group	21.00	21.50
Training Room	Standard rate	47.00	48.00
	Community benefit	23.00	23.50
	Community group	14.00	14.50
Meeting Room 1	Standard rate	37.00	37.50
	Community benefit	18.00	18.50
	Community group	10.50	11.00

**Appendix 1
Fees and Charges**

Nillumbik Shire Council 2020-21 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2019-20 \$	Proposed Fee 2020-21 \$
Allied Health Room	Standard rate	30.00	31.00
	Community benefit	24.00	24.50
	Community group	15.00	15.50
Meeting Room 2	Standard rate	37.00	37.50
	Community benefit	18.00	18.50
	Community group	10.50	11.00
Community Kitchen	Standard rate	47.00	48.00
	Community benefit	23.00	23.50
	Community group	14.00	14.50
Emergency Management			
Fire Prevention - Slashing	Blocks up to 1.0 hectare	577.00	577.00
Fire Prevention - Slashing - Larger blocks	Per hectare	700.00	700.00
Fire Prevention - Firebreaks to 10 metres wide	Per linear metre	2.70	2.70
Fire Prevention - Firebreaks to 20 metres wide	Per linear metre	3.80	3.80
Fire Prevention - Roadsides	Per linear metre	2.70	2.70
Freedom of Information			
Freedom of Information - application fee	Per application	28.90 + CPI	29.60 + CPI
Search time	Per hour	21.68 + CPI	22.22 + CPI
Photocopy fee	Per A4 page	0.20	0.20
Supervision of document inspections	Per hour	21.68 + CPI	22.22 + CPI
Finance			
Printing of duplicate rate notices	Per notice	15.00	15.00
Land Information Certificate	Per application	27.00	As advised
Dishonoured Cheque Fee (Australia Post)	Per dishonoured cheque	25.00	25.00
Direct debit dishonour fee	Per payment	n/a	10.00
Field Call - Metro	Per assessment	60.00	73.00
Field Call - Regional	Per assessment	75.00	73.00
Legal Collection Fee	Per assessment	As per agency schedule of fees.	As per agency schedule of fees
Merchant Fees		0.40%	0.40%
Shire Maps			
Colour Map (aerial photos)	A1	31.00	31.50
	A2	25.50	26.00
	A3	15.50	16.00
	A4	10.30	10.50
Custom Mapping	Per hour	72.00	74.00

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